

Indiana State University

Board of Trustees Agenda Meeting Minutes

May 5, 2023

State Room, Tirey Hall



Board of Trustees Agenda Meeting - May 5, 2023 - Minutes

Meeting Agenda Minutes

1. (Call Meeting to Order		
	Call Meeting to Order Mrs. Cabello		5
2. F	Remarks		
	Faculty Senate Chairperson Dr. Gustafson		
	Report of the Faculty Senate Chairperson		6
	Staff Council Chairperson Ms. Leek		
	Report of the Staff Council Chairperson		8
	Student Government Association President Mr. Bement		
	Report of the Student Government Association President		9
	Vice President for Advancement and CEO of the ISU Foundation Ms. Angel		
	Report of the Vice President for Advancement and CEO of the ISU Foundation		11
	President of the University Dr. Curtis		
	Report of the University President		12
	Chairperson of the ISU Board of Trustees Mrs. Cabello		
	Report of the Board Chairperson		15
3. N	New Business Items		
	3a Minutes of the February 17, 2023 Meeting and Certification of Executive Session Mrs. Cabello	Approved	16
	3b Finance Committee Report Mrs. Smith		

	3b1 Year-End Closing Authorization Mrs. McKee	Approved	17	
3c	Policies			
	3c1 Modifications to Policy 146 Bylaws of the Faculty Senate Dr. Olsen	Approved	18	
	Candidates for Degree May 2023 Olsen	Approved	28	
	Academic Calendars for 2024-25 and 2025-26 Olsen	Approved	66	
	New Program Minor in Biochemistry Olsen	Approved	72	
-	New Program Minor in Gerontology Olsen	Approved	73	
Wr	New Program Minor in Professional and Public iting Olsen	Approved	74	
Lai	New Program Undergraduate Certificate in Public nds & Recreation Administration Olsen	Approved	75	
	New Program Minor in Sport Communication Olsen	Approved	76	
Ce	New Program Gender and the Workplace rtificate Olsen	Information	77	
En	New Program Graduate Certificate in Advanced glish Teaching Olsen	Information	78	
Ps	i New Program Non-degree Endorsement School ychology Olsen	Information	79	
Теа	New Program Special Education Transition to ach Olsen	Information	80	
	Resolution Honoring Kimberly G. Collins s. Cabello	Approved	81	
•	Resolution Honoring Kimberly J. Oliphant-Smith s. Cabello	Approved	82	
Items for the Information of the Trustees				
4a	University Investments		83	
4b	Financial Report		88	
		5	2 - 5	

4.

4c Purchasing Report	91	
4d Vendor Report	92	
4e Faculty Personnel	93	
4f Other Personnel	99	
4g Grants & Contracts	108	
4h Agreements	109	
4i Board Representation at University Events	110	
4j In Memoriam	111	
Old Business		
Old Business	114	
Adjournment		
Adjournment	115	

1. Call Meeting to Order – Kathy Cabello

Chairperson Cabello called the meeting to order at 3:00 p.m.

Report of the Faculty Senate Chairperson – James Gustafson

This is my last Board of Trustees meeting as the chair of the Faculty Senate as my term ends June 1. It was a great honor to represent the ISU faculty over the past year, and I am happy to hand off the reins to my vice-chair, Dr. Andrea Arrington-Sirois who was elected to chair Senate for 2023-24. I would also like to recognize Jodi Frost, Secretary of the Senate, who helped to keep everything organized and running smoothly this year. Chairing Senate is by no means a one-person job, I relied on their advice and support all year and want to express my gratitude to both of them.

Our Senators, Executive Committee members, and standing committees had an extraordinarily busy year. With the cooperation of the Provost and legal counsel, our committees were able to complete an enormous amount of policy work while we also engaged in discussions over budget and enrollment challenges.

In my first report to the Board back in the Fall, I noted that we came into the year with four major goals: advancing equity in compensation, refocusing faculty time back on teaching and scholarship, enhancing support for diversity, equity and inclusion initiatives among the faculty, and advocating for the articulation of a long-term vision for ISU in the midst of short term budget and enrollment challenges.

First, on pay equity, the administration approved a compensation adjustment plan in Fall that Senate officers advocating strongly for to address equity gaps. In addition to a modest across the board raise in November, about fifty of the lowest paid tenured and tenure-track faculty at each rank received larger pay increases as well. This was a necessary change after years of compensation adjustments that concentrated salary increases in the hands of a small number of individuals in just two colleges and created massive pay discrepancies for people doing essentially parallel work. When we have a clearer picture of the state allocation, we encourage the administration to continue using a more progressive formula for compensation adjustments rather than across the board percentage raises, and especially encourage them to prioritize our instructors and temporary faculty who need that boost the most.

Secondly, in terms of refocusing faculty time, we controlled what we could in Senate by reducing service obligations and streamlining our operations. We reduced the Senate from 34 members to 24 for next year, and reduced our 8 standing committees to 6. We ensured that our committee structure was focused on our most important priorities, and did so as efficiently as possible given the enormous demands on faculty time. With budget cuts this year, many faculty positions went unfilled and administrative support positions went away, but the work itself did not. Faculty will end up shouldering the bulk of that. It is more important than ever that we create a culture focused on supporting students and essential functions first, which also means making conscious choices of what we will not continue to do in the future. Rather than constantly trying to do more with less, its sometimes better to do fewer things and do them extraordinarily well. That does mean that some programs, majors and services are also going to have to go away.

On diversity, equity and inclusion, one of the last policy changes we approved is formalizing the role of the Subcommittee on Minoritized Faculty in the Policy Library. This group will be charged on a permanent basis with advancing DEI issues and will have the ability to review and offer parallel opinions to Senate on all policies approved by our Faculty Affairs Committee. I would like to thank Ahmed Mohammad and the members of the subcommittee for their work this

year. We also helped to coordinate a cluster hire between the Bayh College of Education and the College of Arts and Sciences which unfortunately did not come to fruition because of budget challenges. We do hope this will be a model for future coordination across colleges to help diversify the faculty, nonetheless.

Finally, on the long-term vision for the university, the Senate officers spent much of our year discussing how to best navigate immediate budget and enrollment challenges with the Provost. The most common concern raised by faculty this year was the level of uncertainty surrounding the long-term position of the university and the place of faculty within it. We urged the administration to consider how short-term changes to react to immediate needs corresponded to a long-term vision for the future of the institution. It is difficult, to say the least, to think big about our programs with so many unknowns surrounding the direction of all the changes coming. This year, ISU closed the College of Graduate and Professional Studies, University College, and is in the midst of planning for the future of the Library under a new structure to be determined. These were momentous changes necessary to meet the new realities with enrollment that we face. We were extremely gratified to see the budget cuts accomplished without mass layoffs, and with a clearer sense of direction that has been communicated out of this year. So while we accomplished a lot this year, there is still a lot to be done. I'm confident next year's administration under Dr. Arrington will be well positioned now to move past those immediate worries and now turn the corner and engage in the hard work of pulling everyone together and helping filter that sense of direction into every department and program.

One last note, I would also like to recognize again the three faculty members we lost this past semester. Dr. Stephen Gage in the School of Music, Dr. Stan Buchanan in Political Science, and Dr. Stephen Wolff in Chemistry. Each of them leaves behind a tremendous legacy with the students and colleagues they worked with at Indiana State and beyond in their careers as scholars and educators. I express the condolences of the entire university faculty to the colleagues, friends, and families of Dr. Gage, Dr. Buchanan and Dr. Wolff.

Report of the Staff Council Chairperson – Morgan Leek

Good afternoon!

Yesterday, we held our officer elections for the next year. I am pleased to announce that I will be returning as the Staff Council chair again next year. This coming year will be my final as chair. Yay By-Laws! I am incredibly grateful to my current Executive Committee for all the work that they have done. Our next slate of officers are as follows; Vice Chair Roxanne Torrence, Secretary Lucy Lakstins, Treasurer Missy Allen, and Communication Officer Grace Munoz. I am excited to continue the work that we started a few years ago and hope that we can continue to influence positive changes for our staff.

Next week, we will be hosting our Annual Meeting at the Hulman Center. At this meeting, I will be giving remarks on the past year while we recognize the current council for their service and while also presenting our two key awards. We also provide our staff with the chance to win door prizes. As of last night, we are closing in on 40 door prizes. We do this as an additional way to show our thanks and appreciation to staff.

Finally, I want to show my gratitude to Vice President Diann McKee and Tami Weinzapfel-Smith. Without the partnership of these wonderful women, we would not have been able to make strides in some of our staff advocacy efforts. So, thank you both.

Thank you again and I hope that everyone has a relaxing summer!

Report of the Student Government Association President – Nicholas Bement

Good afternoon Members of the Board of Trustees,

First of all, thank you for having me here today. I am very excited to be here, and to start work for the student body. My name is Nick Bement and I was recently elected as the Student Government Association President here at Indiana State.

I am a sophomore from Terre Haute, majoring in legal studies with the hopes to attend law school in the near future. I have been in SGA both of my years on campus. I first served as the President of our freshman branch of government, the Sycamore Leadership Coalition, and this past year served in the Executive Cabinet as the Director of Student Engagement.

My running mate and Vice President, Chase Pondel, is a junior studying graphic design. He is from Gibson City, Illinois. He has been in SGA all of his years on campus as well, with being Vice President of the freshman branch of government, Senator of the Year during his sophomore year, and serving in the executive cabinet alongside me this year.

Chase and I have known each other for almost two years now and operate well as a team, as seen through our hard work on the campaign trail. We ran on the ideology of putting "Sycamores First" so that students knew that voting for us would not be a wasted vote and we were committed to advocating for their wants and needs.

During the campaign we presented to over 35 student organizations on campus, as well as talked to students in the Hulman Memorial Student Union for 16 hours over a two-day period during the election cycle.

Our plans for the upcoming year center around boosting student engagement and involvement on campus, in many ways returning to a way that was known on college campuses before the pandemic, while recognizing that many things will never be the same again. We believe that revitalizing that culture is a necessity to get the most out of the 4 years that most students spend at our prestigious institution.

During the campaign we promised students that we would host and plan events that all could engage in, which included things like having live music and food trucks at the fountain. In an effort to strengthen ties with the community and boost sustainability goals we are organizing monthly community cleanups.

We also put an emphasis on mental health. One initiative that we will implement, and which received great feedback from many students was putting mental health resources on the back of all student's ID cards.

Lastly, we plan to host life skills workshops that will give students real world experience and prepare them for life after Indiana State.

While I say all of this, I want everyone to know that we are open-minded to hearing the voices of the students and will be collaborative and consultative on every idea we bring to the table.

We understand that a university is a large and complex entity, and not only will we be collaborative, but we believe in and respect shared governance at Indiana State. As the President and Vice President of the Student Government we are committed to learning and educating ourselves about the other governing bodies of this university so that we can work together to build the best Indiana State University that we can.

With that being said, we will show the point of view and advocate for the students in the endeavors that we take on, understanding that ultimately decisions are made by the Board here today.

In the coming year, I am looking forward to getting to know you all better and working on behalf of the student body to make sure the student experience is the best it can be.

Thank you for your time.

Report of the Vice President for Advancement and CEO of the ISU Foundation – Andrea Angel

Good afternoon. As we all look forward to celebrating our newest alums tomorrow, the ISU Alumni Association is taking the celebration to the next level. There will be two alumni tents at the North and South entrances of Hulman Center for graduates and their families to visit, pick up some ISU swag and become a member of their alumni association. A big thanks to the ISU Alumni Association executive director, Clint Weddle, for providing a place for alumni and families to celebrate their big day.

Give to Blue Day broke fundraising records again this year. The 5th annual giving day raised \$1.41 million dollars from 1,765 donors. We received gifts from all fifty states, hundreds of faculty and staff and more than 200 students. Please mark your calendar now for the 2024 version of Give to Blue Day set for March 20.

During the April meeting of the ISU Foundation Board of Directors, two important items were approved by board members. First, the FY2024 operating budget was approved. Secondly, a new endowment spending policy was approved, increasing the annual distribution from endowed funds to the University by 25 basis points and lowering the endowment administration fee by the same amount. The new policy, along with growing fundraising results and prudent fiscal management, will allow the Foundation to continue to increase the distribution amounts to students, faculty, and programs at Indiana State. More than \$4.1 million is available from donor-funded support to the University for the upcoming academic year. I want to thank Lucy Lunsford, Executive Director of Finance and Administration at the Foundation, for her work in the budget process this year.

Finally, I'm pleased to report our fundraising results through April 30 – 10 months into our fiscal year. \$28.7 million has been raised this year from 6,558 donors. We will achieve our third consecutive year with fundraising results above \$21M.

Thank you for the opportunity to present the Division of University Advancement's work and productivity today.

Report of the University President – Deborah Curtis

Good Afternoon and Happy Commencement Weekend!

As many of you know, this is my favorite time of the year when Commencement Ceremonies and Academic Year-end activities allow us to celebrate the significant accomplishments of our students and staff concluding a very busy 2023 Academic Year. We will be conferring about 500 Graduate degrees & certificates [463/28%], and about 1,200 Baccalaureate degrees [1,185/72%] for a total of about 1,700 degrees and certificates [1,648].

Saturday's three ceremonies include: a 9:00 am Graduate Commencement Ceremony, a noon – Undergraduate Ceremony for The College of Arts & Sciences, The Scott College of Business, and The Bayh College of Education, and a 3:00 pm – Undergraduate Ceremony – The College of Health & Human Services, and The Bailey College of Engineering and Technology

On the placement of our graduates' front, we have received the results of our First Destination Survey for the graduates of Academic Year 2022. Once again, this survey revealed an excellent 94% placement rate meaning graduates were employed in their field of study, attending graduate school, or serving in the military. They are earning nearly \$57,000 per year as an average starting salary, and this year, 66% of them have stayed in Indiana. Big thanks to Vice President Nancy Rogers and Carrie Lutz for this good work.

As we have emerged from the global pandemic years, we have just closed out our access and accountability processes for the use of the Federal Stimulus dollars that we received in the past several pandemic-impacted years. Diann McKee and her team have done an excellent job of drawing down and facilitating the use of these dollars that gave the university and our students important support during the pandemic. At this time, I ask Vice President McKee to share a bit more about the wrap up of this work. Thanks to you and your colleagues again, Diann, for this exceptional and complex work.

To benefit our Staff employees, we are pleased to share that we will return to an option for a summer flex work week and reduced summer work schedule this summer as we did in the summer of 2022. This is a helpful work option for some of our non-exempt staff, and it is one of the ways we express our appreciation for our great staff colleagues and all that they do every day to serve this great university.

As you may be aware, a week ago the State Budget setting process for 2023-2025 came to a conclusion. We are pleased with the adopted state budget for the 23-25 biennium, which has just been signed by Governor Holcomb. Indiana State University will receive an increase in our operating funds. Specific details will be announced next month as the Board of Trustees will meet to approve our FY 24 budget. In addition to some much needed operating fund enhancements, the budget contains \$66 million dollars of capital funding for the renovation of the Technology Annex building in the Bailey College of Engineering and Technology. This is the largest capital project funded by the State of Indiana in Indiana State University history. The project will result in several modernized upgrades, including state-of-the-art instructional and laboratory space for the College. After renovation and expansion, it will be renamed The Center for Engineering, Technology and Design at Indiana State University. I want to thank our local legislators – Senator John Ford, Representative Tonya Pfaff, Representative Bob Heaton, Representative Alan Morrison – as well as the Governor and the Indiana General Assembly for their support.

As we work to recruit and enroll new and current students to Indiana State this fall, current trending numbers are looking good to increase the size of the freshman class right now. New Graduate student numbers for enrollment are currently tracking ahead of last year at this time. And, new Transfer student enrollment to date is also ahead of last year. Our New Student Orientation sessions are filling up. Our Bridge Program enrollment is full. On the retention front, we are seeing strong enrollment for fall from current students, and completed housing contracts are ahead of last year at this point. There is still much work to do, but we are seeing good signs.

In mid- April I was delighted to attend and participate in the Sycamore Leadership Awards. The program recognizes and honors students and clubs for their positive impact and leadership throughout the current academic year. We have many truly remarkable student leaders here at ISU.

It is always a pleasure to attend and participate in the annual Faculty Recognition Banquet. I would like to congratulate the following faculty members for their outstanding service and dedication to Indiana State University. It was my honor to award the 2023 President's Medal, our highest recognition of a faculty member, to Dr. Liz Brown, Department of Mathematics & Computer Science; Dr. Tim Hawkins, Department of History; and Dr. Christine MacDonald, Department of Applied Clinical & Educational Sciences.

The 2023 Caleb Mills Distinguished Teaching Award winners are Dr. Carrie Ball, Department of Teaching & Learning; Dr. Michael Hayden, Department of Applied Engineering & Technology Management; Dr. Jeremy Houser, Department of Applied Medicine & Rehabilitation; and Dr. Ahmed Mohamed, Dept. of Applied Engineering & Technology Management.

The 2023 Theodore Dreiser Distinguished Research & Creativity Award recipients are Dr. Amy Ash, Department of English; Dr. Affan Badar, Department of Applied Engineering & Technology Management; Dr. Winnie Ko, Department of Mathematics & Computer Science; and Dr. Jeffrey Stone, Department of Earth & Environmental Systems. The 2023 Faculty Distinguished Service Award recognized the work of Dr. James Gustafson, Department of History; and the 2023 Community-Based Learning and Scholarship Award went to Dr. Howell Tapley, Department of Applied Medicine & Rehabilitation.

On a more somber note, this spring Indiana State mourned the loss of three of our treasured faculty members. Deepest condolences have been shared with the family of Dr. Stephen Gage as he passed away on February 5, 2023. Dr. Gage earned a Doctor of Education from the University of Illinois Urbana-Champaign, a Master of Music from the Eastman School of Music, and a Bachelor of Music from the State University of New York Fredonia. He recently arrived at ISU and served as the Interim Director of Bands. Dr. Gage will be sadly missed by the students, faculty and staff of ISU.

Our condolences have been extended to the family of Dr. Stan Buchanan, an Associate Professor of Political Science. He came to Indiana State University in 2001. Stan passed away on March 14th. Dr. Buchanan was a native of northern California and a graduate of California Baptist University where he earned a BA in English and History, an MPPA from Baylor University, and a Ph.D. in Political Science from the University of Tennessee at Knoxville. Our campus community will miss Dr. Buchanan for many years to come. We have also expressed our deepest sympathy to the family of faculty member Dr. Stephen F. Wolf. Dr. Wolf served ISU as a professor of Analytical Chemistry and Cosmochemistry. He earned a B.S. in 1987 and a Ph.D. in 1993 from Purdue University. During his time here at Indiana State, Dr. Wolf's dedication to teaching Chemistry was recognized with several prestigious awards, including the Educational Excellence Award in 2005, the Promising Scholar Award in 2007, and the Caleb Mills Distinguished Teaching Award in 2010. Dr. Wolf will be sincerely missed by ISU faculty, staff and students.

Since the Board last met, we concluded our national search for the Dean of the Bailey College of Engineering and Technology. Dr. Divyah Choudhary, currently the Dean of the College of Business, Engineering, and Technology and Professor of Electrical Engineering at Texas A&M University at Texarkana, has been selected and has accepted the position. Dr. Choudhary earned her B. S. in Electronics Engineering from the University of Mumbai in India. And, she earned her master's degree and doctorate in Electrical and Computer Engineering from the University of Memphis. We look forward to Dr. Choudhary joining us on August 1st.

We have welcomed a new member to our University Communication team recently. Zeke Torres has joined us as Associate Director of University Communication. He has already taken off in this new role with a great deal of enthusiasm and vision. We are looking forward to many opportunities to benefit from his creative contributions to our work. Welcome Zeke.

As this academic year comes to a close, I would like to thank the leadership of our shared governance units for their work. Thank you to Dr. James Gustafson, Chair of Faculty Senate; Ms. Morgan Leek, Chair of the Staff Council; and Ms. Josie Angel, President of Student Government Association for their leadership, participation and collaboration.

On the Athletics front, I hope you are all following the amazing success of our Sycamores Baseball team this season. Coach Mitch Hannahs and our team are storming through the Missouri Valley Conference season right now where they sit in 1st place with a 2 game lead. Currently they are 16 and 2 in the MVC and 29 and 13 overall, having just knocked off the Fighting Illini of the Big Ten with a 5-4 win here at home. I might add this is our second win this season against the Illini. This weekend they have a three-game stand at Bradley. GO SYCAMORES!

In closing I would like to recognize and thank Trustee Kim Smith and Student Trustee Kimmie Collins for their exceptional service to our Board of Trustees. They have each served with distinction, and we wish only the best for them as they complete their service on this special board. There will be more regarding their contributions later in today's meeting.

Chairperson Cabello, this concludes my report

Report of the Board Chair – Trustee Kathy Cabello

Thank you, President Curtis for that update. I also would like to thank the leadership team under Diann McKee on the successful ISU budget outcomes from the Legislative session which will make a lasting impression on our campus and we are really grateful for that. The students will benefit for years to come.

I'd like to give a special thanks to Faculty Senate Outgoing Chairperson Dr. Gustafson Staff Council Chairperson Ms. Leek and Student Government Association Outgoing President Ms. Angel and incoming President Mr. Bement. Thank you for your service and leadership to the Faculty Senate, Staff Council and Student Government this past year and welcome to SGA Mr. Bement. Please express our gratitude to your fellow officers for their service as well.

We heard from VP Andrea Angel about Give to Blue Day success. What an exciting time you bring great news and joy. What your team under your direction has accomplished we really appreciate that and thank you so much. I don't want anybody to miss what Andrea said about the changes to the Endowment. I am happy and pleased to hear about increasing student scholarships, faculty endowments and the changes to the Endowment distributions. This is an important and significant change that should not be overlooked.

This past academic year the university has faced challenges and tragedies, along with success and joy and throughout this period, the ISU community has supported each other to navigate this year. This has not been an easy year, and we acknowledge as a board and appreciate how everyone has worked together and stayed focused on our mission to educate, transform, and graduate students. The students that you have impacted and touched will make a positive impact on our state, our community and our nation.

President Curtis, Vice Provost Olsen and the Leadership Team thank you for your leadership, your dedication and thoughtful decision making to position ISU for continued success.

It takes a whole community and ISU is blessed with a talented university leadership team, top notch faculty and staff and I think the best in our state! Thank you.

We appreciate your commitment to our university and the care you show in your everyday interactions with our students. I have heard, people tell me and make comments that those simple interactions with our students makes this campus unique and very special.

Also, I wish to extend my Congratulations to all our Faculty Award recipients and to the upcoming Staff Award winners. Please give them our congratulations.

This Commencement weekend, we welcome many families and alumni to campus who are already wondering campus taking pictures and to celebrate the success of our students. This is a wonderful time to be a Sycamore.

We are pleased and honored to have them join the ranks of the Indiana State University alumni I know they will represent our institution well in their communities and professional careers. We turn out fabulous graduates and they are well known within our state. Congratulations to all the students graduating!

Today we will recognize two trustees that have served over the past years Kim Smith and Kimmie Collins. Thank you both for your service. You will be missed but I know ISU will always be in your hearts.

This is my last commencement weekend serving as board chair. It has been a pleasure and honor to serve as your board chair.

And now we'll move on to our next order of business.

3a Minutes of the February 17, 2023 Meeting and Certification of Executive Session

The Indiana State University Board of Trustees met in Executive Session at 9:00 a.m. on Friday, February 17, 2023.

The Indiana State University Board of Trustees hereby certifies that no subject matter was discussed in the Executive Session other than the subject matter specified in the public notice.

The Trustees met in a regularly scheduled meeting on Friday, February 17, 2023 at 11:00 a.m.

Trustees present: Mrs. Cabello, Mr. Casey, Ms. Collins, Mr. Lowe (via Conference Call), Mr. Minas, Mrs. Powers (via Conference Call), Mr. Pratt, Mrs. Smith and Mr. Woodruff.

Trustees absent: None.

<u>Recommendation</u>: Approve the Board Minutes of the February 17, 2023 Meeting and Certification of Executive Session.

Motion made by: Kimmie Collins Motion seconded by: Cynthia Powers

The recommendation was approved.

3b1 Year-End Closing Authorization

The State Board of Accounts has advised that the Treasurer of Indiana State University obtain approval from the Board of Trustees to make various year-end closing entries. These entries normally consist of transfers, adjustments, and consolidations necessary to ensure the elimination of minor budgetary overdrafts, and the write-off of bad debt. The closing of the financial records is guided by GASB accounting and reporting standards and best business practices.

<u>Recommendation</u>: Authorization of the Treasurer or designee to make all necessary year-end closing entries and distributions.

Finance Committee Chairperson Trustee Kim Smith recommends approval.

The recommendation was approved.

3c1 Modifications to Policy 146 Bylaws of the Faculty Senate Section 146.3 Faculty Discipline and Dismissal Proceedings

Rationale: Faculty Senate proposes the modifications of the Discipline and Dismissal procedures based on input from those involved in recent cases. Faculty Senate clarified the role of the Provost's Office, which had multiple and sometimes conflicting responsibilities in the process. Faculty Senate also created a process to expedite cases of job abandonment so that for cases of clear, unambiguous abandonment of responsibilities, a lengthy process could be avoided with the agreement of Senate's executive committee.

Proposed Modifications:

(Proposed additions appear in red and deletions appear in strikethrough.)

146.3.3 Faculty Discipline and Dismissal Proceedings

146.3.3.1 Preliminary Proceedings Concerning the Fitness of a Faculty Member. When cause arises to discipline a regular faculty member beyond the measures set forth in Policy 350 Academic Department Chairperson, Section 2.9.1.3 Deficient Performance or when reason arises to question the fitness of a University regular faculty member who has tenure or whose term appointment has not expired, the appropriate administrative officers will ordinarily discuss the matter with him/her in an individual meeting. The matter may be resolved by mutual agreement at any point.

146.3.3.1.1 Causes Giving Rise to Discipline. Matters giving rise to a cause for discipline of a regular faculty member may include: 1) a failure to perform a duty described in Section 310.2) the violation of or refusal to follow a properly established policy of the University (without regard to the listing of such policy in the Policy Library), or 3) abandonment of teaching responsibilities.

146.3.3.1.1.1 Purposeful Abandonment of Teaching Responsibilities. In the event that the Provost reasonably believes that a faculty member has abandoned their responsibilities for teaching, the Provost may present a recommendation to the Executive Committee of the Faculty Senate that the faculty member be terminated. The Provost's recommendation shall include or describe clear evidence of attempts by the Provost or the Provost's Designee to communicate with the faculty member in question and the faculty member's failure to adequately respond. The Executive Committee shall respond to the Provost's recommendation within ten (10) working days of receiving it, and in doing so shall communicate its decision of whether (a) to accept the Provost's recommendation, (b) to propose a different course of action, or (c) to reject the Provost's recommendation and to require formal disciplinary and dismissal proceedings. If the Executive Committee accepts the Provost's recommendation or proposes a different course of action, the Provost may take the course of action approved or recommended by the

Executive Committee, and may do so immediately, without further proceedings. If the Executive Committee rejects the Provost's recommendation, the Provost may only take termination-related action by means of the formal proceedings described below in Sections 146.3.3.3 through 146.3.3.10. This provision shall not limit the Provost's ability to impose measures short of termination during the time of the faculty member's abandonment, including but not limited to paid or unpaid leave.

146.3.3.1.1 Potential Failures. The relevant circumstances for an accusation must be established as either: 1) a failure to perform a duty described in Section 310, 2) the violation of a properly established policy through an explicit act, or 3) the refusal to follow a properly established policy of the University (not necessarily established in the Policy Library).

146.3.3.1.1.1 Purposeful Abandonment of Teaching Responsibilities. In the event that the Provost believes the faculty member has purposefully abandoned their responsibilities regarding teaching, the Provost may take that recommendation to the officers of the Faculty Senate with unambiguous evidence of attempts to communicate with the faculty member. If the officers of the Faculty Senate agree with the Provost that the faculty member has purposefully abandoned their teaching responsibilities, the Provost may move to terminate the faculty member (without regard to tenure status) and without proceeding in the manner described in Sections 146.3.3.2 and beyond.

146.3.3.1.1.1.1 Exclusions. This explicitly excludes circumstances where the faculty member has a reasonable dispute regarding their personal safety in a classroom or where there is a medical explanation for the faculty member's inability to teach a class. This also explicitly excludes circumstances where the faculty member has been detained/arrested where the charge has not been adjudicated.

146.3.3.2 Faculty Reassignment/Suspension. The Provost may invoke the authority described in 501.2 regarding the reassignment/suspension of a faculty member (with pay and benefits) at any point in this process.

146.3.3.3 Initiation of Preliminary Proceedings. If the matter is not resolved through mutual agreement at the individual meeting(s), the Provost shall request initiation of formal discipline and dismissal proceedings if the concerned faculty member desires that a proceeding be undertaken or if the Provost, after considering a recommendation of the appropriate administrative officer(s), expresses the conviction that a proceeding should be undertaken.

146.3.3.3.1 Initiation of Formal Discipline and Dismissal proceedings. The Provost will initiate discipline and dismissal proceedings within fifteen (15) working days after the individual meeting(s). The Provost will send to the Chairperson of the Faculty Senate, the charge within the scope of 146.3.3.1.1, a complete set of documentary evidence, the name of the independent investigator, and the name of the Provost's designee who will present the case to the appropriate bodies when called upon to do so.

146.3.3.3.2 Independent Investigation. The Provost will arrange for an internal or external, independent and impartial investigator. Without regard to a suspension of the faculty member under section 501.2, the faculty member may communicate with the investigator and provide documents to the investigator. The investigator will draw no conclusions in any report but will report relevant witness statements and documentary evidence gathered to all parties. After the report is provided, further facts gathered by the investigator will be provided to all parties as they are gathered. The investigator shall report all relevant facts to the University Attorney within the fifteen (15) working days (146.3.3.3.1) but leaving sufficient time for the Provost to initiate formal proceedings within those fifteen (15) working days.

146.3.3.3.2.1 Redaction During the fifteen (15) working days, the University Attorney may redact any portion of the report that is not potentially exculpatory.

146.3.3.3.3 Roles

146.3.3.3.1 Role of the Chairperson of the Faculty Senate. The Chairperson of the Faculty Senate shall immediately advise the charged faculty member and seek (directly or through a faculty intermediary) a resolution. If no resolution results in two working days, the Chairperson shall, at its next meeting, have the Executive Committee determine whether there is cause to empanel a Discipline and Dismissal Hearing Committee.

146.3.3.3.2 Role of Executive Committee. The Executive Committee of the University Faculty Senate shall be presented the case by the Provost's designee and determine whether there is cause to empanel a Discipline and Dismissal Hearing Committee. If the Executive Committee of the University Faculty Senate recommends that such proceedings should be initiated, or if the Provost, even after considering a recommendation of the Executive Committee of the University Faculty Senate favorable to the faculty member, expresses the conviction that a proceeding should be undertaken, or if the concerned faculty member desires that a proceeding be undertaken, action shall be commenced under the procedures that follow. Except where there is disagreement, a statement with reasonable particularity of the grounds proposed for the discipline or dismissal shall then be jointly formulated by the Provost and the Executive Committee of the University Faculty Senate. If there is disagreement, the Provost shall formulate the statement.

146.3.3.3.3 Role of the Provost. The Provost may commence formal proceedings (146.3.3.4), but shall have no further formal role in the proceedings until the Hearing Committee presents its report.

146.3.3.3.3.1 Unrelated Matters or Mutual Agreements

Nothing in this policy constrains the Provost from engaging in direct or indirect discussions with the faculty member as long as the purpose of those discussions is wholly unrelated to the matter or related to affecting a resolution.

146.3.3.4 Commencement of Formal Proceedings. The formal proceedings shall be commenced by a communication addressed to the faculty member by the Provost. This communication will include the statement detailing the grounds for the proposed discipline or dismissal and information that, if so requested, a hearing to determine whether they should be removed from their faculty position on the grounds stated will be conducted by the Faculty Discipline and Dismissal Hearing Committee at a specified time and place.

146.3.3.4.1 Procedural Rights. The faculty member shall have the additional procedural rights set forth in the 1940 A.A.U.P. Statement on Principles of Academic Freedom and Tenure (as amended) and shall have the aid of the Hearing Committee, when needed, in securing the attendance of witnesses.

146.3.3.4.2 Empaneling a Hearing Committee. Hearings will be conducted by a five (5) member committee, drawn from the Discipline and Dismissal pool and chosen by lot by the Faculty Senate Chairperson in the presence of at least one other Executive Committee member.

146.3.3.4.2.1 Method of Random Lot. Each time a Hearing Committee is empaneled, each faculty member in the pool will be assigned an exclusive random number from 1 to 15. Members 1 through 5 will constitute the preliminary committee. Members 6 through 15 will constitute the alternates to be used in that order.

146.3.3.4.2.1.1 Repeat Use of the Committee. When deemed appropriate by the Faculty Senate Executive Committee to retain consistency of perspective of multiple cases of the same character, the committee and alternate order may be used for those cases.

146.3.3.4.2.2 Recusal and Exclusion Process.

146.3.3.4.2.2.1 Mandatory Recusals. If a member of the pool is in the faculty member's department or related to the faculty member, Provost's designee, or a potential witness by birth or marriage, they will be recused and the next alternate (not also subject to a mandatory recusal) will be placed on the preliminary panel.

146.3.3.4.2.2.2 Voluntary Recusals. A member of the committee may request to be removed because of a possible conflict of interest. The Chairperson of the Faculty Senate will determine whether to honor the request. The next alternate (not also subject to a mandatory recusal) will be placed on the preliminary panel.

146.3.3.4.2.2.3 Exclusions. The Senate Chairperson will notify both the Provost's designee and the faculty member that the process of constructing the Discipline and Dismissal Committee has begun and will provide the names of the currently composed committee (but not the alternate pool). The faculty member and the Provost's designee may exclude a member of the panel and

(an) alternate(s) (not also subject to a mandatory recusal) will be placed on the final panel.

146.3.3.4.2.3 Hearing Committee Officer Selection. Once the Hearing Committee has been empaneled it will immediately convene to select a Chairperson, Vice Chairperson, and Secretary. Neither the faculty member nor the Provost's designee will be present. The committee will review the Discipline and Dismissal Procedures Document.

146.3.3.4.3 Response by Faculty Member. The Chairperson of the Hearing Committee shall promptly inform the faculty member of the procedural rights that will be accorded to them and shall provide the faculty member with the Discipline and Dismissal Procedures Document. The faculty member shall then be allowed five (5) working days to prepare their response. The faculty member's reply shall be in writing, addressed to the Provost's designee and the Chairperson of the Hearing Committee. It should state in the reply whether they: will be accompanied by an advisor, request a hearing, request that hearing be public, and require assistance garnering evidence or witnesses.

146.3.3.4.3.1 Time for Hearing. At least five (5) working days must pass between the receipt of the response and the hearing. <u>The Chairperson of the Hearing Committee shall promptly inform the faculty member of the date, time, and place of the hearing once such matters have been decided by the Hearing Committee.</u>

146.3.3.4.3.2 No Response or a Declination of a Hearing. If the faculty member fails to respond or declines a hearing, the Committee shall consider and make a recommendation on the case on the basis of the information provided. It may call the Provost's designee to present the case.

146.3.3.4.5 Roles in Prior to a Hearing.

146.3.3.4.5.1 Hearing Committee Chairperson. The Chairperson of the Committee will, if requested, inform potential witnesses of the hearing and the importance of their testimony. The Chairperson will communicate to the University Attorney and the Provost's designee circumstances where witnesses decline to testify or where University offices refuse to provide relevant information to the faculty member. The Chairperson will convey to the committee the success or failure in garnering requested witnesses and documentation.

146.3.3.4.5.2 University Attorney. The University Attorney will make appropriate judgements regarding the requests for documents and witnesses and will report decisions and actions regarding the requests to the committee Chairperson.

146.3.3.4.5.3 Provost's Designee. The designee is wholly and solely responsible for gathering the administration's evidence, as well as assembling, presenting and defending it.

146.3.3.4.5.4 The Faculty Member. The faculty member is responsible for making efforts to arrange for an advisor, gathering evidence, making requests for assistance in gathering evidence, and communicating with the committee chairperson.

146.3.3.4.5.5 The Hearing Committee. Other than the role described for the Chairperson, the committee will receive the information presented by the Provost's designee and the faculty member. It will not seek to independently investigate, interrogate, or verify information.

146.3.3.5 The Discipline and Dismissal Hearing. The Discipline and Dismissal Hearing will be conducted in accordance with the Discipline and Dismissal Procedures Document that will be contemporaneously housed in the University Attorney's office, The Office of the President and Provost, and the Faculty Senate office. The document may only be changed with the agreement of each party.

146.3.3.5.1 Principles of Due Process. In addition to the aforementioned Procedural Rights, the following principles shall be understood by all parties.

146.3.3.5.1.1 Witnesses. The faculty member or their advisor and the representative designated by the Provost shall have the right, within reasonable limits, to question all witnesses who provide oral testimony. The faculty member shall have the opportunity to be confronted by and question all witnesses. Where unusual and urgent reasons move the Committee to withhold this right, or where the witness cannot appear, the identity of the witness, as well as their statements, shall nevertheless be disclosed to the faculty member. Subject to these safeguards, statements may, when necessary, be taken outside the hearing and reported to it.

146.3.3.5.1.2 Recording of Evidence. All evidence shall be duly recorded and a transcript produced.

146.3.3.5.1.3 Academic Freedom. A faculty member may assert academic freedom as an exculpatory defense or a mitigating circumstance when a policy violates the faculty member's academic freedom and it is that policy which they are accused of violating or failing to comply with. It is a matter for the committee to determine the applicability of that defense.

146.3.3.5.1.4 Oral Arguments. The Committee shall give opportunity to the faculty member or their advisor and the representative designated by the Provost to argue orally before it.

146.3.3.5.1.5 Written Briefs. If written briefs would be helpful, the Committee may request them of both parties prior to the hearing.

146.3.3.5.1.6 Not a Court Proceeding. Unless special circumstances warrant, it will not be necessary to follow formal rules of court procedure.

146.3.3.6 The Discipline and Dismissal Hearing Committee Deliberations.

146.3.3.6.1 Executive Session. The Committee shall reach its decision, in executive session, on the basis of the hearing. The University Attorney may be present.

146.3.3.6.2 Transcript. The Committee may proceed to decision promptly, without having the record of the hearing when it feels that a just decision can be reached by this means; or it may await the availability of a transcript of the hearing if its decision would be aided thereby. Nevertheless, a transcript of the hearing will be produced and provided to the University Attorney.

146.3.3.6.3 Findings and Disciplinary Options. The Committee shall make explicit findings with respect to each of the grounds of discipline or removal presented and will provide its rationale for each. The Committee will also make a recommendation as to the level of discipline to be imposed, including dismissal or non-dismissal discipline. The Committee will forward the report to the faculty member and to the Provost for consideration and determination or recommendation.

146.3.3.6.3.1 Options for Non-Dismissal Discipline. Non-dismissal discipline may include suspension for up to 16 weeks without pay or reduction in rank with a commensurate reduction in salary. Non-dismissal discipline must include a specific, measurable, attainable, and time-bound remediation plan to be monitored by the faculty member's direct supervisor.

146.3.3.7 Faculty Member Response. The faculty member will be permitted to submit a written response to the Committee's report to the Provost within five (5) business days.

146.3.3.8 Determination by Provost. Within ten (10) business days of the receipt of the report, the Provost shall consider the report provided by the Faculty Discipline and Dismissal Hearing Committee and determine whether to accept, reject, or modify the recommendation of the committee as to both findings and level of discipline. The Provost's recommendation and an accompanying rationale will be provided promptly to the faculty member.

146.3.3.9 Process for Senior Instructors, Instructors, and Pre-Tenure Faculty Members

146.3.3.9.1 Determination of Non-Dismissal Discipline or Dismissal of Senior Instructors, Instructors, and Pre-Tenure Faculty Members. If the Provost determines that non-dismissal discipline or dismissal is warranted for a senior instructor, an instructor or a pre-tenure faculty member, the Provost will provide the rationale for the determination as it relates to both findings and level of discipline or dismissal to the President. A copy of the Provost's recommendation will also be provided to the faculty member.

146.3.3.9.2 Right to <u>Appeal Respond</u>. The faculty member may <u>provide a</u> <u>written response to the determination of the Provost to appeal the decision to the</u> President. Appeals must be submitted to the Office of the President within ten (10) business days of notification to the faculty member <u>of the determination of</u> <u>the Provost</u>. The President shall consider the Committee's report, the

determination of the Provost, and the <u>appeal response</u> submitted by the faculty member. The President may choose to review the full record. The President will make a decision to accept, reject, or modify the determination of the Provost. In all cases, the President will provide a clear rationale for <u>their decision</u>. the <u>appeal decision</u>. If the President determines that discipline or dismissal of a nontenured faculty member is appropriate, the discipline will be enforced and the matter will end.

146.3.3.10 Process for Tenured Faculty Members

146.3.3.10.1 Dismissal or Reduction in Rank of a Tenured Faculty Member. If the Provost determines that dismissal or reduction in rank is warranted for a tenured faculty member, the Provost will forward a written recommendation and accompanying rationale, along with the Committee's report, to the President. A copy of the Provost's recommendation will also be provided to the faculty member.

146.3.3.10.1.1 <u>**Right to Respond.**</u> The faculty member may provide a written response to the determination of the Provost to the President. Responses must be submitted to the Office of the President within ten (10) business days of notification to the faculty member of the determination of the Provost **Faculty Member Response**. The faculty member will be permitted to submit a written response to the Committee's report to the Provost within five (5) business days.

146.3.3.10.1.2 President's Recommendation. The President shall consider the Provost's recommendation, the Committee's report, and any response(s) from the faculty member. The President may choose to review the full record. The President will make a decision to accept, reject, or modify the recommendation of the Provost. In all cases, the President will provide a clear rationale for the decision. If the President agrees with the recommendation of dismissal or reduction in rank, the matter will proceed to the Board of Trustees. If the President determines that another form of non-dismissal discipline (146.3.3.10.2) is warranted or that no further action be taken, the appropriate steps will be taken and the matter will end.

146.3.3.10.1.3 Board of Trustees Decision. If the President recommends dismissal or reduction in rank of a tenured faculty member, either as the result of a recommendation by the Provost or <u>a</u> determination of the Presidentupon an appeal to the President by the faculty member under 146.3.3.10.2.1, the President will transmit a letter of recommendation to the Board of Trustees. The letter of recommendation should include the Committee's report, the recommendation or determination of the Provost, and any response er appeal documentation from the faculty member. In the letter of recommendation, the President shall set forth the rationale for dismissal or reduction in rank. The faculty member will receive a copy of the entirety of the submission to the Board of Trustees and will be permitted to submit a written response for the consideration of the Board of Trustees within ten (10) business days of the faculty member's receipt of a copy of the submission to the Board of Trustees. The Board of Trustees

may choose to accept or reject the President's recommendation. If the Board of Trustees accepts the President's recommendation, the matter will end. If the Board of Trustees rejects the President's recommendation, the matter may be addressed through other non-dismissal discipline (146.3.3.10.2). This process is exempted from the advance timing requirements of policy 126.2.2.

146.3.3.10.2 Other Non-Dismissal Discipline. If the Provost determines that non-dismissal discipline other than reduction in rank is warranted for a tenured faculty member, the Provost will provide the rationale for the determination as it relates to both findings and level of discipline to the President. A copy of the Provost's recommendation will also be provided to the faculty member.

146.3.3.10.2.1 Right to Respond. The faculty member may provide a written response to the determination of the Provost to the President. Responses must be submitted to the Office of the President within ten (10) business days of notification to the faculty member of the determination of the Provost. The President shall consider the Committee's report, the determination of the Provost, and the response submitted by the faculty member. The President may choose to review the full record. The President will make a decision to accept, reject, or modify the determination of the Provost. In all cases, the President will provide a clear rationale for their decision Right to Appeal. The faculty member may appeal the decision to the President. Appeals must be submitted to the Office of the President within ten (10) business days of notification to the faculty member. The President shall consider the Committee's report, the determination of the Provost, and the appeal submitted by the faculty member. The President may choose to review the full record. The President will make a decision to accept, reject, or modify the determination of the Provost. In all cases, the President will provide a clear rationale for the appeal decision. If the President determines that another form of non-dismissal discipline is warranted or that no further action be taken, the appropriate steps will be taken and the matter will end. If the President determines that dismissal or reduction in rank is warranted, the matter will proceed to the Board of Trustees in accordance with 146.3.3.10.1.3.

146.3.3.11 Publicity.

146.3.3.11.1 During the Proceedings. Except for simple announcements as may be required covering the time of the hearing and similar matters, public statements shall be avoided until the proceedings have been completed except where authorized by the President.

146.3.3.11.2 Final Decision. Announcement of the final decision shall include a statement of the Committee's original action, if this has not previously been made known.

146.3.3.11.3 Release to Public. Any release of information to the public shall be made through the Office of the President and shall take into consideration ISU policies and procedures and federal and state laws regarding personnel records.

146.3.3.12 Personnel File. The entirety of the record, including the transcript of the hearing, will be placed in the personnel file of the faculty member.

146.3.3.13 Summative Report. The Hearing Committee may elect to advise the Faculty Senate Chairperson of procedural recommendations that result from the hearing. Any written report shall avoid using the identities of the accuser, accused, or that of witnesses without their written consent.

Recommendation: This proposed modification is provided to the Board of Trustees for information only. The administration plans to request approval of the policy modifications at the July 2023 meeting of the ISU Board of Trustees.

Motion made by: Kimmie Collins Motion seconded by: Cynthia Powers

The recommendation was approved.

3d Candidates for Degree May 2023

<u>Recommendation</u>: Approval of the candidates for degrees subject to completion of the requirements.

Motion made by: Kimmie Collins Motion seconded by: Randy Minas

The recommendation was approved.

Graduate Degree

Foltz, Sarah Newport, Joseph Michael, Jr Ragle, Cynthia Ann Williams, Jessica Anderson, Heather M Owunna, Bridget Small, Randi Lynne Adams, JeNeva Denise Barrett, Tiffany Dawn Beyene, Yilekal Fisseha Bolek, Johnathan Daniel Brothers, Landon Johnathan Davidson, Jason Laurence Drescher, Matthew James Farmer, Adam J Gabry, Nicholas Tyler Hancock, Julie Diane Herrera, Holly Ann Long, Adam David Obidike, Uzoma Florence Rucker, Jacquelyn Renee Thomas, Gretchen Elizabeth Wallace, Jennifer M Wilburn, Marcee Michelle Ann Zamani, Behnaz Zhao, Haipeng Basden, Katelyn Marie Baygani, Paymon Birmingham, Maranda Helen Bockover, Evan Joseph

Certificate Graduate Level Certificate Graduate Level Certificate Graduate Level Certificate Graduate Level Certificate Post-Master's Certificate Post-Master's Certificate Post-Master's Doctor of Philosophy **Doctor of Physical Therapy Doctor of Physical Therapy Doctor of Physical Therapy Doctor of Physical Therapy**

Brophy, Christopher Luke Fortkamp, Kellie Grim, Kristen Michelle Henrickson, Morgan Raeann Hewitt, Katie L Knull, Zachary Kobak, Brian A Kocher, Reid A Lawson, Jenna Marie Li, Jiayang McConahay, Clare Marie O'Hara Pence, Landon Scott Pochron, Steven Rayburn, Haily Lynn Sadural, Daniel Aerol Pado Schmidt, Krystal Marie Setka, Andin Shaycho Stradling, Alexander Logan Tiemessen, Kathryn Grace Wagh, Daya Wilburn, Cody Bryant Anastasiadis, William Alexander Bazier, Ashley Renee Bazier, Ashley Renee Bonilla Amaya, Kathia Lisbeth Feinstein, Ari M Kahl, Samantha Rose Luckett, Bradley Nicholas Musselman, Aubrie R Musselman, Aubrie R Roop, Samantha Marie Anderson, Erin Marie Carlson, Brittany Erin Devenney, Jordan S Haffey, Rylee Taylor Hughes, Jake Ilie Klossner, Tess M Martin, Alexandra Kaye Mendoza, Adriana Maryanna Nance, Keiona Marie Petryszyn, Kaitlyn Renee Ramos, Omar Rizza, Kestra M Stoeppel, Sean Michael

Doctor of Physical Therapy Doctor of Physical Therapy Doctor of Physical Therapy Doctor of Physical Therapy **Doctor of Physical Therapy Doctor of Physical Therapy** Doctor of Physical Therapy **Doctor of Physical Therapy** Doctor of Physical Therapy **Doctor of Physical Therapy** Doctor of Physical Therapy **Doctor of Physical Therapy Doctor of Physical Therapy Doctor of Physical Therapy** Doctor of Physical Therapy **Doctor of Physical Therapy** Doctor of Physical Therapy **Doctor of Psychology** Doctor of Psychology Doctorate in Athletic Training Thomasen, Alexandra Nicole Torres, Paulina White, Ashley Willis, Adrienne Danielle Anglin, Jennifer Carrie Boyle, Sharon Roseanna Riggs, Teirra Lynnette Bailey, David W Campbell, Abbey Ann Carter, Kyle Timothy Caudill, Steven Ralph Chao, I-Chen Deeds, Matt Graney, Daniel Patrick Hankins, Kristen Marie Hoke, Jonathan Todd Ijames, Jacqueline Krutz, Elizabeth H Lee, Lauren Elizabeth Lunsford, Aimee Lynn Mahaffy, Megan Dawn Marshall, Samuel J Moon, Danyel LaCheon Moree, Jenna Ondas, Michelle Marie Polston, Krista Dawn Polston, Nathan William Reed, Hunter LeDair Schaeffer, Emily Anne Schafer, Katelyn Marie Simpson, Rodney Lee Stokes, Katelyn Elizabeth Taylor, Taria Nicole Thiesing, Emily Rose Welch, Meg Zakaria, Paul Ahmer, Aria N Aldossary, Abdulwahab Brackall, Kristy Kay Chadin, Aleksandr Fagg, Kelsey Josephine Feldhake, Sydney Alexandria Goff, Connor Scott Hall, Anna Marie

Doctorate in Athletic Training Doctorate in Athletic Training Doctorate in Athletic Training Doctorate in Athletic Training **Doctorate of Health Sciences Doctorate of Health Sciences Doctorate of Health Sciences Educational Specialist Educational Specialist** Master of Arts Master of Arts

Hall, Orion Antonio Hamil, Lexie Nichole Herrera, Erick Perez Jancosek, Helena Frances Kleindorfer, Landon Ray Knight, Kaylei Marie Lemke, Melissa Elizabeth Merrill, Jaclyn Alexis Minor, Brooke L Oehler, Ashley Nicole Pierce, Breanna Marie Powell, Scott Michael Robbins, Cortney Rae Sasahara, Kyoshin Sinha, Disha Sinha, Disha Turnau, Brandon Thomas Williams, Hayley Kristine Wynn, Bryanna Lee Allen, Spencer T Applewhite, Aria Selassie Atkinson, Christian McKenzie Basinger, Dawson James Borrego Hernandez, Alejandro Brown-Stites, Devezin Renee Brown-Stites, Devezin Renee Conrad, Abigail R Cossette, Brandon Lee Davis, Ashley Alessandra Downing, Stephanie Denise El Ouazzani, Youssef Fauver, Linzi N Flores, Darian Glasper Jr, Darondoraus Demitrius Hall, Douglas Allen Haque, Pushpita Hart, Justin Matthew Hinton, Joshua Allen Hinton, Joshua Allen Klaus-Morse, Sean Tyler LaFleur, Amy Lyn Licari, Daniel Michael Molnar, David Nevins, Alison N

Master of Arts Master of Business Admin. Master of Business Admin.

Peck, Brandon Robert Ramadani, Albin Ross, Angela Rae Tamez, Nathaniel Webb, Shayla Jean Westerfeld, Hattie Louise Wyman, Wyatt Steven Adamiec, Tammy Jowyn Allen, Kalee Nicole Amakye, Richmond Osei Anderson, Alana Ansel, Jordyn Ashley Birkey, Amanda J Boley, Cortney Lynn Bowen, Kori Elizabeth Bridgeman, Emily Annette Brown, Samantha Jane Campbell, Emily Elizabeth Carey, Sean Glen Carey, Sean Glen Conwell, Carl Wayne Cooksey, Tiffany Costello, Julia Marie Davis, James Brandon Deffendall, Emily Renee DeGroote, Culley Douglas Dickison, Whitney Lynn Dowdy, Ashlee Gleason, Brandon Charles Guercio, Amanda Marie Gunder, Jennifer Jill Haeck, Mary Marjorie Halferty, Andrew Lewis Hendrikse, Grant David Henry, Samantha Jo Herchenbach, William Hesser, Elise Alexandra Howard, Kaylyn T Hudnall, Faith Anna Hueston, Travis Earl Huffer, Marc Edward Kirkley, Heather Renee Kostbade, Holli Denise Landgraf, Abby Marie

Master of Business Admin. Master of Education Master of Education

Lee, Trenton Michael Linton I, Ethan Gregory Long, Erica Helen Marsh, Patrisha McCarty, Tara Lynn Mosley, Kathryn Fay Murphy, Brandon Lee Owens, Anna Kirsten Pool, Sheridan Maureen Rhodes, Brock Allen Richcreek, Abbi Ringler, Dylan Lee Rogers, Hillary Rose Scott, Heather Andrea Scott, Heather Andrea Skeens, Nicole Renee Sleighter, Cheri L Smith, Shelby Anne Soto, Jennifer Ann Stump, Donna Lynn Surber, Blake Robert Barkers, Lovelina Smiling Ogunmilade, Yemi Ahmed Osborne, Jolyn R Smith, Chyanne Lanee Bolden, Nakia Borden, Amanda Rae Karas, Megan Ann Miller, Skyler T Morland, Sarnaya LaShawn Wimsett, Felicity M Alawar-Taylor, Kadesha Sana Alexander, Heather Nicole Ames, Kaison D Anand, Aman Anderson, Bryon Ellis Angeles, Alexandra Asaolu, Opeyemi O Baar, Jennifer Bailey II, William Michael Barker, Breanna Noelle Beckner, Bobbie Ellen Bedore, Paige Belle, T'Jerika Renee

Master of Education Master of Public Admin Master of Public Admin Master of Public Admin Master of Public Admin Master of Public Health Master of Science Master of Science

Bellinger, Jessie Nicole Bhardwaj, Shivangi Bokar, Anthony Joseph Bolk, Raymond Andrew Bondu, Sai Sumanth Bowden, David Brice Bradshaw, Jacob Connor Browning Jr, Larry A Bunch, Hannah Elizabeth Carrico, Alexandra Rachel Castro Puello, Eduardo Alberto Chilla, Hrutika Clark, Clay Douglas Clark-Surface, Jessica Lynn Clements, Makenzie Mae Clevenger, Kaitlyn Clifton, Mark Colclasure, Stephanie Michelle Cook, Rebecca Marie Cook, Timothy Ryan Corn, Nathan Cortes, Maurice Cozadd, Claudia Kathryn Crossley, Emma Olivia Culley, Wendy Jo Curry, Madison Nicole Curry, Tonysha Patrice Davidson, Sydney Marie Dawson, Simon Mark Dora, Cedric Derell Dosch, Katherine Grace Duklis, Alexandra Nicole Erukulla, Sandeep Kumar Finchum, Ciera Lynn Fitzgerald, Cecilia Foster, Jeffrey Franklin, Shelby T Franklin, Sydney Lighty Frosina, Abigail R Gabry, Nicholas Tyler Gaddameedi, Nithin Gallion, Julianna M Gay, Lucy Catherine Gerardot, Olivia Kay

Master of Science Master of Science

Gil, Sierra S Gonser, Shelby Marie Grady, Joshua Patrick Graham, Kourtney Nicole Gramlich, Jordan McCoy Grim, Spencer O'Brien Grisham, Emily A Hampton, Rochelle Me'Nika Hampton, Rochelle Me'Nika Harper, Patara Dawn Harris, Samantha Nicole Harrison, Emma Kay Haueter, Joseph Andrew Heiser, Libby Henderson, Javian Tyrique Hesse, Anna Marie Hettinger, Christopher Michael Hobson, Nicole Christine Hoffman, Troy Zachary Hohman, Danielle E Holder, Brittany Michelle Holder, Brittany Michelle Hollister, Samantha Renee Hossain, Tasmim Humphrey, Mikaela Lynn Jayarama Sai, Chetana Jedlicka, Virginia Marie Johnson, Tiffany Morgan Jordan, Mikayla Alexus Kebede, Hilary Kelley, Jonathan Joseph Keyes, Jayme Oleen Kezikava, Krystsina Khan, Maazin Irshad Krouse, Jill Ann-Marie Kuphal, Olivia Marie Large, Meghan Kaitlyn Largen, Thomas Michael Lawhorn, Chase A Leyden, Bryan Lawrence Ma, Xiaoyu MacFeely, Connor Wayne Mauriello, Megan Nicole May, Brittany Lynne

Master of Science Master of Science

McDonald, Cherea Louise McEnery, Erin Kate McKnight, Cade Christopher McMahan, Casey Lauren Miller, Emily Grace Miller, Jada Elise Mitchell, Daniel Molson, Ashley Christine Molson, Ashley Christine Muller, Laken Christine Neeley, Sarah E Nemenzo, Leonid Ronquillo Newell, Genira Lael Newport, Joseph Michael, Jr Ngo, Judy Nichols, Alexander Carl Norman, Courtney N Oceguera Perez, Briseida Odabe, Christopher Nwode Okomba, Virgini Pai Palondicar, Gaurang Satyesh Parker, Patrick Parker, Sara R Pavuluri, Yaswanth Pearce, Calvin Pendergast, Ann R Pennoni, Frank Deno Perry, Brandie Michelle Phelan, Zachary R Pietricola, Hillary Pinnell, Kimbra Elizabeth Pop, Alexandru Potts, Adreanna Ruth Probst, Jessica Dawn Ragsdell, Sarah Ann Reel, Zachary Michael Rittenhouse, Craig Dennis Ritter, Paula Danielle Robertson, Emily Michelle Rodgers, Zachary Joe Roman, Adriana Russell, Jeanna Renee Safstrom, Mckinsey R Sanders, Bethany Marie

Master of Science Master of Science
Seward, Suzanne Sharp, Holly Marie Shaw, Joshua P Smith, Alexis V Smith, Caitlin E Spry, Hailey Kate Sridhar, Dasarath St John, Chase Timothy Stanley, Ashlea Marie Stephens, Andriana D'Angela Myles Stiles, Teri Stow, Cassidy Tally, Dwayne Glenn Taylor, Katherine Frances Tharp, Breanne Theisz, Austin Raymond Thomas, Devon Tidmore, Alyssa Lynne Tracy, Crystal K Tshimanga, Florence Napa Underwood, Christopher Bryan Underwood, Collin Tyler Valenti, Darrell Jarrett Weaver, Carlie R Welch, Abigail Teresa Wilhelm, Lauren Willett, Hannah Marie Williamson, Brian Lawrence Wilson, Nathan Paul Wint, Kanisha Woodard, Linzi Michelle Wright, Patrick R Wu, Siyu Yamada, Jun Ziliak, Lauren Marie Zimmermann Grav, Alexa Renee Zimmermann Grav, Alexa Renee Allen, Mallorie Kayla Carter, Aaron Bradford Childers, Katie Danielle Dumbauld, Sarah Christine Eckelberg, Michelle Diana Egbukwu, Ikechukwu Escamilla, Erica

Master of Science in Nursing Master of Science in Nursing

Eti-ukwu, Jane N Ewan, Tamara Jean Flaningam, Mason Rae Flynn, Peyton Renee Franklin, Ronnique Erikah Glazik, Christopher J Kaur, Mandeep Killeen, Cory Linville, Megan Nichole Meyer, Cody Jackson Montgomery, Brittany Muzzey, Catherine Augusta Osabuohien, Curtis Siwa Reynolds, Shanelle Romero, Leonardo Fabricio Rosenthall, Takeyah Ashonte Shaw, Parker Steven Snyder, Megan Molly Steed, Kristin Sweat, Allie Kathryn Vazquez, Marcella Williams, Lakedra Willis, Chelsea Nicole Bolton, Cherish Asha Bowles, Brittany Ann Brooks, Madison D Fuson, Heidi N Ham, Abbi Nicole Haywood, Dejah Monae LaFon, Allyson Nichole Lunsford, McKenna Anne Ramirez, Alondra Karina Ridge, Kourtnee Elane Smith IV, John Cedric Wade, Rachel Ann Weiland, Rebecca Ann Welch, William Mac

Master of Science in Nursing Master of Social Work Master of Social Work

Undergraduate Degree

Boles, Kyle J Dow, Ethan Michael Johnson, Brandon Charles Bach of Science in Engineering Bach of Science in Engineering Bach of Science in Engineering Jones, Elizabeth Margret Medley, Eric Wayne Seymour, Ryan J Shaw, Jacob A Ateke, Fabia Wari Presnell, Amanda Michele Ahissou, Tatiana Marfrita Sourath Atwood, Gage Andrew Aurelio, Madeline Clare Banks, Jaynia S Barnes, Naya Monique Berry-Potts, A'Laya Shar'Raye Besser, Radlee-Michael Eugene Bizik, Shelby Hart Boyd, Mason Charles Bryan, Basia Brzoska Cardaras, Rena D Carrillo, Mia Amore Chatman, Sarah M Clouse, Abigail Leigh Cook, Terresa Ann Council, Ralph R Crawford, Dalton T Cruz, Taylor DeLaCruz, Nathan A DeMyers, Nathan Miguel Dinkins, Tonya Michelle Dodge, Taylor Yashiro Donnick, Derrick Dunegan, Amy Fendley Eaton, Savannah Rose Emenaker, Caroline G Esau, Schuyler David Faux, Austin Phillip Felz, Sara E Fouts, Andrew David Gambrill, Josephine Isabella Garriott, Hanna Nicole Gatch, Ellena Nicole Gergely, Seth Michael Graves, Elizabeth Sue Anne Haralson, Damarius Henry, Rebecca Rayna Hill, Hunter James

Bach of Science in Engineering **Bachelor of Applied Science Bachelor of Applied Science Bachelor of Arts Bachelor of Arts** Bachelor of Arts **Bachelor of Arts Bachelor of Arts**

Hinkle, Jenna Hubble, Caleb Joseph Ilich, Brianna Marie Johnson, Ayara Iman Jones, Caiden Scott Jones, Ethan Toar Jones, Wyatt Lee Kersey, Delanie Brynn Konicek, Allison Charlotte Kreil, Evan James Krstich, Nikinzie Ann Kubik, James Gregory Loman, Brent James Love, Heaven Shantelle Lyons, Julien Ahron McClain, Chrishawn Gregory McClendon, La'Tonius Omar McConnell, Nicolette Jane McFerran, Elise Kalyn Meece, Madalyn Merk, Caroline H Moe, Bethany Grace Muszynsky, Janaleigh Chessie Newport, Ethan Mitchell Noble, Benjamin E Norton, Hunter Reece Olsen, Emma Catherine Omar, Suzana M Pax, Rose Marie Pennington, Emma D Poe, Albany R Price, Kennedy A Purches Jr, Keirre Marquis Robertson, Taylor Christine Robinson, Caroline G Savia, Zachariah Nathaniel Schaeffer, Aramatta Mae Lorriane Shirar, Madison Nicole Slankard, Hope L Sloop, Hogan Matthew Swinehart, William R Teah, Barbara Erie Utterback, Katherine Elizabeth Wenban, Mary Kirk

Bachelor of Arts Bachelor of Arts Bachelor of Arts Bachelor of Arts **Bachelor of Arts Bachelor of Arts** Bachelor of Arts **Bachelor of Arts Bachelor of Arts**

Wentz, Kristin Renee Whalin, Jenna I Whitsett, Essica Will, Sara Christine Wiltermood, Mason A Winningham, Christopher Blake Wortman, Will M Bultman, Elijah Creed Coffelt, Monica L Engel, Kayle Gray, Kayla M Gruenwald, Nicole Halina Johnson, Phillip D **Kippenbrock**, Emily Claire Kuenker, Lauren Diane Lenczewski, Caitlin Isabelle Millsaps, Lauren Robben, Alyssa L Siddens, Kendra Janae Walker, Taylor Bernard Kostraba, Lillian A Smith, Tyler N Adams, Morgan Grace Bravo, Damaris Joan Cain, Adriana Alexis Chaney, David Anthony Donnahoe, Emma Faith Godwin, Abigail E Monroe, Chase M Schaeffer Jr, John Robert Bringle, TeAnn Patrece Harney, Shaylyn Renee Lomax, Nadia Lavon Martin, Andrew W Murphy, Paige H Narkah, Abigail Daisy Osei, Stephanie Sheila Parish, Demaris A Proskey, Lindsey Rae Pruemer, Hannah Rose Rankin, Jessica Rose Sawtelle, Sierra LeeAnn Schulte, Jonna Elyse Tasich, Alexandra Marie

Bachelor of Arts Bachelor of Arts Bachelor of Arts Bachelor of Arts **Bachelor of Arts Bachelor of Arts Bachelor of Arts Bachelor of Fine Arts Bachelor of Music Bachelor of Music Bachelor of Music Education Bachelor of Public Health Bachelor of Public Health**

Tyrone, Ciara Marie Ward, Abbigayle Marie Abbott, Shelby Grace Abner, Caedyn Adams, Dylan Grant Adejayan Jr, Bamidele O Agemy, Codey James Aguiar, Bobby Joe Aguila, Marielle Anne Aguilar, Mariah Nicole Al-Wuhaimed, Mansour Mohammed Alard Vegas, Carmen Alassiri, Abdulelah Albertson, Andrew Garrett Alcantara, Emely Ivette Alcorta, Isis Thalia Allen, Robert Christopher Almaraz, Adam Almarri Sr, Hamad Mesfer Alqatifi Jr, Qasim Abdolfattah Alsaad, Nasser Abdulrahman Alsinan, Ahmed Abdulhakim A Altayeb, Abdulaziz Soud Altieri, Vincente N Anderson, Austin Christopher Anderson, Luke Thomas Anderson, Mark William Anderson, Maryssa J Anderson, Sarah Renae Anderson, Simone Caitlin Anetekhai, Elamosi Oshiolemai Angel, Josie N Angermeier, Jessica A Anzola, Jasmyn Elaine Aramowicz, Julia A Aranda, Alize Marie Armstrong, Carmina Tori Arnold, Emma E Artis, David Thomas Ashley, Wyatt James Asonganyi, Princess Atkins, Ryan D Atkinson, Kaitlyn Atwa, Nora Magdy

Ausbrooks, Nicholas Aaron Austin, Aubrey Diana Austin, Christopher Stephen Ayotte, Eric Clifford Azikiwe, Kenechukwu Bach, Nathan Hans Bagby, Cassidy Danielle Bailey, Isaac P Bakare, Naimat Bukola Baker, Amaris Baker, Audrey H Baker, Keith Baker, Trey Robert Baker, Victoria Rose Baptista, Daniel Paulo Barger, Brandon Tyler Barger, Makenzie G Barkdull, Dustin Bryan Barker, Logan Randall Barnes, Jordyn Michelle Bartlett, Isaiah Bates, Heidi Lynn Baugh, Kyle Bayless, Jazzmyan S Beauford, Lacey A Bechinski, Zachary David Beeman, John Parker Bell, Kiyonce' J Benefiel, Hallie Madison Benjamin, Christian Bennett, Melissa Kay Bennett, Michael Theodore Benson, Meredith Renea Bernardez, Marvelyn Beverly, Erick Marcle Billhardt, Jessica A Bird, Samantha M Bishop, Samuel Bitters, Abigail Marie Blackmon, Kalen Ariel Blackwell, Xachary Alonzo Blake, Courtney Lynn Bledson, Xavier Bleskey, Joel Hunter

Bloemer, Kaitlyn Ashley Blythe, Eleanor Jane Boesch, Tara L Bogdan, Micah C Bogue, Caitlyn Bethany Boles, Princess Thalia Boor, Dylan H Borden, Taylor M Bowen, Samuel Robert Bower, Ian P Bowlds, Kelsey Elizabeth Braden, Cade Thomas Bradley, Nichelle Brambert, Madeline Kay Brandenburg, Macy J Brashier, Brittnee Renee Brenton, Logan Joseph Brickey Jr, Timothy Andrew Brigham, Kei'Anna R Brindley, Rachel Lynn Brock, Heaven-Alexis Brokemond, Myles Breon Brooks-Ellis, Donald D Brown, Delaney Rose Brown, Madison Louise Brown, Rayanne Bernice Brown, Ty'Raja Brown, Zavion Tyrik Bruce, Janelle Grace Bruck, Nicholas H Brundige, Lindsey Marie Bruno, Ashley Nicole Bruns, Robert Brutus, Sara Buell, Christina Rea Buescher, Elizabeth Ellen Buhl, Jamie Ann Bullock, Emma Christine Burgmeier, Tessa Lauryn Burkybile, Devon A Burns, Abbey Marie Byers, Courtlyn Olivia Cailteux, Rachel A Cain, Amelia Elizabeth Owens

Caldero, William Ivan Caldwell, Brittany Na'kita Camp, Krislyn D Carbonara, Gianna Margaret Carman, Kilea Denae Carpenter, Alyssa Ellen Carpenter, Trey William Carreno, Jaqueline F Carrico, Chase E Carrico, Jacob T Carron, Kirk E Carter, Destiny Christina Carter, Jack A Cason, Asi Castaneda, Jose R Cech, Tyler Michael Cervantes, Dario Chandler, Marcia Lynn Chisham, Samuel David Chowning, Sharyce Dontaysia Christian, Jonathon Taylor Christos, John Cisson, Clay Tyler Clark, Kyler B Clark, Malcolm Alexander Cleary, Margaret Grace Clemons, Devante Marquel Cline, Logan Kelly Cline, Mitchell Floyd Closs, Baylee Michelle Cloyd, Hunter Mackenzie Cochrun, Mackenzie Arin Coffin, Daniel John Collier, Emily Collins, Hannah Elizabeth Comeaux, Dylan Michael Compton, Hannah Faith Conder, Kaylee J Cook, Bradley David Cordero Orzuna, Enrique Couchman, Alexis Lynn Cover, Logan Bradley Cox, Jordan Marie Coy, Marissa Leigh

Cram, Cadien Marie Crawford, Jonathan Crouch, Hunter Lee Crouch, Kloe Mattison Culley, Drew Patrick Cummins, Austin Cunningham Jr, Jayuon M Cunningham, Brianna Cunningham, Gregory M Cuthrell, Ebonie Labell McFarland Cutler, David Daebelliehn, Sawyer J Dalal, Om Bimal Dale, Gracee Leeanne Daner, Drew Zhong Dardeen, Kearsten Marie Dausch, Dax E Davis, Austin Blake Davis, Avery W Davis, Jake Wendell Davis, Jakob Thomas Day, Jaden Jonee DeBow, Alexandria DeGarmo, Jack DeKerf, Colin Allen DeSchepper, Logan Michael Dean, Hailey Lynn Dean, Morgan Elizabeth-Kay Delgado, Donna Lyn Dennis, Michael David Denniss, Brad John Deutscher, Emily N Dhingra, Simran Dickinson, Kyle Didier, Evan P Diers, Quinn R Dixon II, Kevin L Doedtman, Audra Suzanne Donley, Calandra Dorothy, Zachary Ryan Dorsey, Ariel Kiara Dowell, Samantha E Drew, Jonathan Allen Drum, Korry Michael

Dulworth, Madison Brooke Durgy, Sarah Elizabeth Duszynski, Joseph R Dutro, Katelyn R Dutrow, Evan Paul Dyer-Mathis, Heaven Marie Edgington, Krystyna Lyn Edwards Jr, Gerald Egger, Ross H Ehrlich, Annika F Eldred, Logan K Elesinnla, Toluwalashe Eljahmi, Jehm Abdo Elliott, Chantael Elizabeth Ellis, Jaliya Denise End, William Jared Engel, Bailey Louanne Engel, Jason Roydale Engel, Rachel Ellen England, Blake Scott England, Lauren K.B. Esmeyer, Devan James Eubank, Sarah Ann Evans, Joel Austin Evans, Kaitlyn Joyce Faddis, Dalton James Fagg, Tasidee M Fearrin, Devin M Feltz, Joshua Michael Fenlong, Connor Joseph Fernandez, Aitana Ferry III, James Joseph Fidler, Kayla J Fields, Nicholas J Figueroa, Melodie P Fisher, Chelsea Elizabeth Fisher, Neely Faye-Louise Fleming, Desmond Javon Fogarty, Molly Caitlin Foley, Isaac Fonkem, Atabongankeng Awaah Ford, Colin Schafer Forti, Joseph Fox, Caroline Elisabeth

Foy, Cole Elias Fraser, Gage M Freeman, Larissa Nicole French, Chloe M Frey, Zoe J Friel, Katelyn Marie Fritz, Gabrielle H Fuentes-Martinez, Lindsay Janeth Fuller, Jacqueline Furnas, Hailey Danielle Futrell, Xandria Gaile, Brittany Rose Gallery, Chloe Paige Gamble, John C Gangwer, Jackson R Garcia Acosta, Christopher Garcia, Grecia Suzette Garcia, Salvador Antonio Gardner, Gabe G Garrett, Giovonni Romia Garrett, Lyndsay Nicole Garrison III, James A Gauer, Kathryn R Gebhart, Klaire Morgan Gerard, Erica L Gerhart, Molly A Gerig, Makynzie M German, Brianna Gernand, Callie Elizabeth Ghimire, Prapanna Ghuman, Charnpal S Gillis, Shannon Lee Girdley, Dalton James Glanton, Mya Glassburn, Kassidy Danielle Glenn, Jamia J Glover, Paula Danielle Gluntz, Jonathan C Glycadgis, Caleb Garret Gofourth, Kennedy N Golay, Katherine V Gonsowski, Brielle A Gonzalez, Adrian Alejandro Gonzalez, Evan

Goodan, Zachary Lee Gores, Olivia R Gracia, Dean Edward Gramelspacher, Justin Alan Grange, Hannah Josephine Gray, Jenna K Gray, Margaret Antonia Green, Gage T Green, Kenzington L Green, Nicholas J Green, Odessa Nicole Greenwell, Garrett James Guess II, Clay D Gutierrez, Elijah Lane Haddad, Michael R Haggh, Colin Bradford Hale, Alexa Marie Halloran, Michael Edward Hamilton, Keith A Hamilton, Nikolas G Hamzat, Adebisi Yetunde Hanna, Jared Owen Hanrahan, Serra A Hansford, Kent Douglas Harbaum, Chelsea Ann Harding, Kayla R Hare, Dynasty A Harney, Shaylyn Renee Harpole, Roman Anthony Hassfurther, Christopher S Hatfield, Graham C Hauk, Skylar Nicole Hawkins, Kate McKenna Hay, Travis Michael Haynes, Schuyler Sethan Hazelman, Macey M Head, Elynor Lynne Heck, Megan L Heller, William Hemrich, Madeline Marie Henry, Alecia M Henthorn, Amanda L Henze, Haley Marie Herber, Erin Allison

Herfindahl, Dylan David Hernandez II, Andrew Hernandez, Briana Herrera, Julia Annette Herzfeldt, Austin F Hey, Victoria Morgan Jean Hickman, Garrett Peter Higgins, Adria B Hill, David James Hinterlong, Carson Gregory Hobbs, Zachary Paul Hodge, Anthony J Hoffman, Tara Lynn Holcombe, Anna Grace Holguin, Hector Daniel Hollingshead, Philip Holycross, Cameron Tyler Honaker, Isaac Patton Hoover, Blake Christopher Hornock, Michael Christopher Horton, Kyle Robert Hudson, Darien James Hudson, Kayla Danyel Hughett, Molly Claire Humbert, Kelsey A Hunt, Maddison P Hunter, Lucas Riley Hurford, Spencer D Hurst, Chloee G Hybsha, David Paul Hyde, Erica Rose Iannitti, Tayona Alyse Intravaia, Dominick Francesco Jachec, Matthew William Jackson, Jacob Scott Jackson, Jalyn Jackson, Shawn Liane James III, Murell Elkin Jarels, Ashley Renee Jassman, Amy L Jefferson, Morgan Aliyah Jenkins, Steven James Jensen, Carlie P Jerozal, Kyle R

Johns, Victoria Anne Johnson, Camden Wayne Johnson, Jayme M Johnson, Laresha L Johnson, Natalie Elaine Johnson, Phajja B Johnson, Tamarra Denise Johnston, Mitchell Joseph Jones, Cristian Robert Jones, Deon D Jones, Jabrea A Jones, Jymelah Jones, Mykailya Shyann Jones, Rita Ann-Lynn Jones, Ryan Hugh Jones, Zabri Tiana Josten, Caitlin M Jurek, Johnathan Kaba I. Ibrahim M Kasnick, Daniel Lee Katz, Isabella Louise Kaur, Amy Amneet Keeran, Braxdyn Rayne Keimig, Jack David Kell, Allison Kelsey, Jordan A Kelzer, Mark Kendell, Ashton Sidney Kenneally, Andrew Kennedy, Kate B Kennedy, Michael Joseph Kerber, Kohler Kerby, Elisabeth Belle Kidwell, Katelyn M Kile, Bradley Kindred, LaTaja King, Annalisa Nicole King, Victor Kingery, Alexis Nichole Kirkham, Peyton M Klein, Max Klein, Tanner Klemann, Jourdan Klitzing, Anthony LeRoy

Klug, Zachary Joseph Knight, Kristin Corinne Knott, Alexandra R Koch, Kyle Parker Koepfler, Alex Kimberly Kohl, Callista Anne Korte, Lucas Kane Kowalski, Benjamin Richard Kremer, Sydney Kremitzki, Sara E Krieg, Jackson R Krutsch, Kevin Michael Kublank, Corinne Rose Kuehn Jr, Timmy James Kumpuckal, Sarita George Kuritz, Kaitlynn JoAnna Kwok, Jasen Kung LaFevor, Luke J Lantz, Jessica Ann Large, Oliver Lash, Connor Patrick Latta, Zane C Lawrence, Cara A Lawrence, Mallori Renee Leatherman, Madalyn K Lee, Briara Lee, Jae Kweon Leek, Nathan Ray Leny, Julianna Paige Leon, Isabella Soledad Lester, Austin David Leto, Ryan J Lewis III, Joe Ray Lewis, Colton Lewis, Gage Michael Lewis, Rachel Leann Liggett II, Brian T Lindaman, Brendan Richard Linderman-Hon, Alexis M Linville, Mackenzy Dawn Little, Esther S Logsdon, Aaron Michial London, Bryce Long, David Alexander

Looper, Grant A Lorance, Colton Ray McKenzie Louden, Baylee Ann Louie, Gabriela Rose Lowder, Jessica Nicole Lubas, Lenny Micheal Lucas, Jesse Paul Lumpkins, Tyla L Lundquist, Candice Ann Lundy, Justus Allen Lusk, Grant Parker Lutes, Sarah G Lynd, Aravis Lytle, Nolan Ryan Mack, Michael Curtis Magee, Christian Matthew Maggart, Delanie Nicole Majerek, Mallory Malcomb, Madison M Mann, Emily MIchelle Maples, Victoria Marino, Monika C Martin, Allison I Martinez, Noberto Martins Da Cunha, Dayane Massey, Karah G Matheney, Maurice Briyce Matthews, Isaiah Dejuan Mauk, Natalie R Maul, Timothy Otto Maury Jr, Jeffrey Craig Maxwell, Cody York McCain, Chelsea Elizabeth McCammon-Bement, Andrew McCann, Morgan Allexis McCarty, Regan A McClendon, Romal McClenney, Ethan Lee McDonough, Maeve A McGivern, Samantha Ann McKay, Lea Michelle McKendree, Anna Faith McKibben, Kyle Ross McLeish, Bryce Andrew

McMurray, Adalyn G McNulty, Alexandria Marie McPherron, Cassandra Jane McReynolds, Danielle Lynn McReynolds, Danielle Lynn Mclemore, Dominik Mehringer, Lucas Daniel Mehringer, Nicole Marie Merriman, Jennifer R Metallic, Luke C Mettert, Haden Montgomery Meyer, Paige Mezera, Alicia Alma Michael, Parker Lee Migliorini, Cole D Mikich, Marko Miles, Tawanna Marie Milkie, Brian William Miller, Johnathan Kay Miller, Marissa Nicole Miller, Seth C Miller, Tyler Milligan, Taylor Elizabeth Minton, Josie R Miranda, Samuel Kevin Misch, Madisyn L Mokrzycki, Michael John Mones-Gaspar, Carla Esmeralda Montes, Saira Belem Montgomery, Sarah Mae Moore, JaVaughn Morand, Rachel Moreau, Sarah Mylene Raymonde Morgan, Sara P Morris, Brandon Jefferson Morrison, Grant Michael Morrison, Hunter Steven Morrow, Chelsea Elizabeth Moscrip, Dalton William Mourey, Noah Joseph Moyer, Allison Rose Mraz, Maria C Mueller, Jonathan C Murphy, Devin M

Murphy, Madeline Kendra Musgrave, Cody A Myers, Carolyn Jane Naim, Walid Nayder, Zachary Nees, Caleb Isaiah Nelson, Tara Nicole Nenninger, Jordan Hope Newby, Kylie R Newton, Kristan Ann Nguyen, Trami Nichols, Brandon Shea Nichols, Kyler Adrian Nichols, Naomi Marie Nicosin, Shawn Michael Nogoda, Alec Charles North, Austin M Nuyen, Cole Robert O'Mara, Shane Riley O'Rourke, Katie Lee Ann Oakley, Garrett Dean Ogalo, Angella Charmaine Ornduff, Haleigh Ellynn Orth, Katelyn Finn Osafo, Jean Paul S Osunyikanmi, Olasunkanmi Othieno, Kevin Outlaw, Stephen G Owen, William T **Owens, Courtney Elizabeth** Pacheco, Hannah H Padden, Taylor Michael Painter, Nathan Scott Parchman, Ayana B Parker, Olivia Ruth Parkman, Ryan N Parks, Rebecca Leigh Parr, Noah Quinton Parry, Griffin E Passmore, Luke Johnathon Patag, Miguel Angelo Patel, Vishwa Paulsen, Cody Pendley, Jaydin A

Penrose, Baleigh Elizabeth Perry, Jayden Everett Peterson, Armani Savanah Peterson, Kendra J Petree, Coleman T Pharr, Grace V Phillips, Jessica Kay Pickens, Veronica Lynn Veach Pickett, Zhana Pine, Michael Pishon, Joshua Emmett Pittman, Claire Elizabeth Pitzer, Sommer Nicole Plasse, Dylaney Nicole Plummer Jr, Kevin Andrew Poindexter, Dakotah Olivia-George Pokrzywinski, Alexander Charles Pokrzywinski, Zachary Christopher Pollard, Chianne Poole, Olivia Marie Pope, Griffin Michael Potts, Christiana L Potts, Christiana L Powell, Luke Anthony Powell, Mary Jo Powers, Gregory Nathaniel Prechtel, Riley A Prewitt, Kelsey R Price, Brooklynn Paige Price, Mykayla Renee Price, Nathan M Pringle, Jazmine Pruiett, Jessica Renee Purtlebaugh, Grayson Andrew Putrimas, Andrea Raff, Shelby Ragsdale, Rebecca A Ramirez, Yadira Victoria Randall, Clark Rankin, Jacob R Ream, Lauren Nicole Reardon, Joshua D Reaves, Caeleigh J Rebber, Grace Marie

Reed, Samantha Nichole Reeves, Kashmere Sincere Reilly, Kathleen E Reimsnyder, Hannah Revalee, Wyatt Reynolds, Alan Wayne Rhoden, Justin Rhyne, Teely **Richards, Anthony Frank** Richardt, Abigail Lynn Richey, Erica Jean Richmond, Jacob Bryant Riley, Elijah Joseph **Rinehart**, Brent Raymond Ringholz, Drake T Ritchey, Kierstin Nicole Roberts, Jackson D Roberts, Parker Dale Rodgers, Ashton Michael Rodriguez, Brianna Rogers, Jonathan W Rogers, Phoebie Renae Rolle, Christian Paul Roshel, Orian Amadia Rowland, Libby Marie Rowsell, Vincent Craig Rudicle, Evan Christopher Rupska, Jenna Michelle Rutherford Jr, Carlton Dion Ryan, Jacob Sacasas, Noah Jacob Sailes, William Asher Sanders, Aaliyah Shantae Sangunetti, Rachel A Sapp, Kathryn Elizabth Satterwhite, Rachel Anne Schauner, Olivia Lynn Scheid, Kristen R Scherzinger, Stephen Thomas Schmidt, Alik Damonivich Schmidt, Christina Maria Schneider, Spencer Thomas Schroeder, Anna K Schuler, Thomas M

Schultz, Skylar Marie Schuyler, Elizabeth L Schwartz-Thrasher, Austin Brooks Scott III, Clarence Deshawn Sears, Michael Darren Seat, Brista Dawn Sebastian, Kelsey Dawn Sebree III, David F Seibert, Rylee Ann Sekiguchi, Kathy S Sellers, Keon Sellers, Nathan Senn, Joshua Logan Server, Kyle Everett Shade, Logan A Shank III, Robert Leslie Shannon, Justin Michael Shaw, Carter J Shellenbarger, Melangel Sable Fawn Shelton, Savannah Michelle Shepard, Jacob T Shepherd, Brady Shideler, Kaitlyn Renee Shingler, Tara September Shipley, Jacob Nolan Shockley, James Robert Siddens, Hudson W Siddon, Jackson Silver, Lauryn Elizabeth Simmons Jr, Antowane Darnell Simmons, Trevor Joseph Simpson, Aaron J Sloss, Caressa Nichol Smallwood, Kassity M Smith, Connor Evan Smith, Dionta Marcell Smith, Jilliann Kate Smith, Kristopher A Smith, Lukas Matthew Smith, Madeline Corritore Smith, Michelle Veronica Smith, Nicholas R Smith, Trenton Cole Snider, Ashley

Snow, Desiree A Snow, Rachel Snyder, Jennifer Lynn Snyder, Mallory Rene Sonani, Dhara Soni, Manish Sons, Colin M Sowers, Spencer T Sparenberg, Hanah Kay Sparks, Audrey Kathleen Sparks, Jackson E Spears, Ethan James Speer, Mia A Spice, Alexis C St. Laurent, Erika Leanne Stableton, MaKayla Jo Stallcop, Deborah L Stath, Nichole Steidel, Delaney M Stephens, Keirstin M Stepp Jr, James W Stevens, Joel Stevenson, Brittany Anne Stidham, Zachary Tyler Stimac, Elizabeth R Stogsdill, Zane Michael Stott, Katherine M Stowe, Abigail J Strawmyer, Hannah Strecker, Amy Ann Strunk, Soheila Shandale Stumm, Peter Von Sullivan II, Michael David Summerlot, Luke R Svihla, William C Swaim, Adam John Szajna, Ryan Michael Talbott, Hannah E Taylor, Erica Lynn Taylor, Jibri O Taylor, Katelyn Marie Taylor, Savannah Brooke Tennis, Dana R Terry Jr, Charles Vernon

Teston, Franko Gilbert Tetzloff, Grant Thames, Artiesha Thesier, Samuel Thomas, Cheyenne Destiny Thomas, Erin Jade Thomas, Reese Thomas, Spencer Danielle Thomerson, Cassandra Mae Thornton, Hunter Thurlow, Emily Elisabeth Hope Tierney, Connor J Timimi, Tim Tinkle, Morgen L Todd, Noah Michael Alexander **Torrence**, Christopher James Tostaine, Zoe Rebecca Tragesser, Trayton M Trammell, Brett Allen Trost, Keagen Zayne Truitt, Michael Anthony Tyler, Stormie Rea Umstead, Elizabeth A Urdaneta, Josue M Valent, Michele Marie Valier, Jack Vanzo, Jordan Anthony Michael Vaughn, Rashawn D Vecellio, Alex J Verst, Jarad C Vesta, Nicholas E Vice, Sierra L Vickers, Kendall Marie Vickers, Tristan Luke Vires, Raylynn Marie Virostko, Jonathon R Voges, Danielle B Voorhees, Kaitlynn Rose Vorce, Nathan Robert Voth, Joshua NIcholas Wagner, Victoria Claire Wagoner, Riley Wahlberg, Celeste Marie Walden, Nathan R

Walker, Brittney Walker, Skyler Christian Walker, Vanessa Leigh Wall, Addison Steward Wallace, Gracyn Luellen Wallace, My Era S Wallace, Reynei Dejaa Ward, Brandon Warren, Shanel N Washington, Kayla Watson, Kylee Brianne Watson, Sophie Breann Waugh, Alex Weber, Gage D Weiss, Tammy Lynn Wells, Makenna Jo Westphal, Kamryn P White, Alex White, Dylan J Wiggins, Meka Michele Wight, Melissa Anne Wilkey, Rayden lee Williams, Dahja R Williams, Darius Williams, Del'Janae D L Williams, Jace Morgan Williams, Jailyn Marie Williams, Ryan Vincent Williams, Tarrell Willis, Hanna Marie Willmann, Grace Ann Wilson, Jacob Bryant Winfield, Marc Anthony Witkowski, Thomas Walter Wolf, Emily M Wood, Kasey Lynn Woodard, Myles A Woods, Hunter Z Worden, Samantha M Wozny, Rhiannon M Wright, Brittani N Wrightsman, Tobie Lee Yarbro, Elijah Latrelle Yeryar, Alyzah Zarita

Young III, Frankie Young, Garrett Lincoln Young, Samara Lynn Youngblood, Gabe Zaher, Reem Ahmad Zegler, Kevin Douglas Zwahlen, Michael Albert Adams, Alicia Adjei, Fanny Oparebea Allen, Hickory Leigh Arellano, Alice May Ballenger, Keri Leeann Barr, Courtney Evonne Barrett, Kaylee Benko, Alexis Ann Biallas, Melissa Nicole Braun, Lacey Lynn Britt, Melanie Brown, Joshua Jack Buell, Teddi Linden Carpenter, Alyson Catlett, Jasmyne R Choongo, Luse Mercy Christman, Corey D Clerk, Ross P Cloe-Bradbury, Mary P Cobb, Ashley Michelle Collier-Freeman, Emily Michelle Copley, Jessica Crimmins, Evelyn DeYoung, Melissa Danielle Dempsey, Stephanie M Detera, Tamara Ochoa DiMarzio, Daniel A Dinwiddie, Agnes Marie Elliott, Kaytlyn Renee England, Lauren Paige Etchieson, Kayla Rae Fidler, Christina Lynn Folks, Adrian Iman Fowler, Tamara Marie Frederick, Analise Marie Frye, Faith N Garrett, Angel D

Bachelor of Science Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Science in Nursing** Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing**

Garrett, Jasmine Marie Gonzalez, Megan Christine Gorski, Dawn Marie Greiman, Jayna Arlayne Guidry, Chanielle Lynn Guitron, Rebecca Gunderson, Anita Cerise Hackler, Brittany S Hamman, Thomas John Hansen, Taylor Cathryn Hardy, Shawn Hensley, Angela Rhea Holmes, Linh McKayla Hwang, David Liang Jaime, Kayla Michelle Jansen, Abby M Johnson, Bethany Jones, Jade Alexandra Marissa Jones, Samantha Louise Jordan, Brittany Nicole Kasel, Amber M Kaur, Ishmeet Kaur, Mandeep Kawaley, Claudine Esther Kearschner, Aundrea Elizabeth Keller, Melissa Kaye Kennett, Ashley Nichole Kincaid, Cierra G King, Carrisa Kofoed, Riley C Kozel, Marissa Lauren Laboy, Maira Long, Sierra Mae Lyon, Jacob S Mader, Meagan Eliza Magginnis, Desiree Ann Marshall, Olivia M Martin, Danielle Lee McBrooks, Meah McCready, Brittney Nicole Mehalshick, Jennifer L Meienburg, Britney Nicole Meister, Lauren Elise Miller Rocha, Brigitte Emilia

Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing** Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing**

Morvik, Desirie M Ng, Christine P O'Connor, Colleen Elizabeth Oberstar, Megan Dale Odum, Ashley Lynn Olowookere, Eunice Abosede Otteson, Geri Parker, Tanya Ann Perry, Payton Nicole Pettus, Rhaven D Promise, Ashanti LaDrea Rachels, Anna-Victoria Jordan Rash, Lindsey Nichole Riggs, Amanda Mae **Riordan**, Caitlin Francis Robertson, Jack Carver Robertson, John Ross Rouse, Randy Gene Ruffin, Vanessa Russell, Cheryl Lynn Bushue Ryan, Nichelle Renae Salaiz, Stephanie Lei Samuels, Alexis N Scharlach, Asti Lynn Small, Myndi Lou Sommer, Amie Lynn Staley, Emily Lynn Stokes, Leona Nicole Torbert, Abigail Jo Uchytil, Jessie Lea Valentine, Jenny Lynn Watson, Hannah Annette Whistance, Emily Joan Willey, Sydney Wolfe, Lindsay Wortman, Nina L Young, Marcy Marie Beach, Olivia Taylor Bell, Aaliyah Nicole Biehl-Orr, Mackenzie Star Branson, Steven Ray Clark, Tiffany Alexa Coleman, Cayla Mackenzie Crowder, Kenzi Renee

Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing **Bachelor of Science in Nursing** Bachelor of Science in Nursing Bachelor of Science in Nursing Bachelor of Science in Nursing **Bachelor of Science in Nursing Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work** Bachelor of Social Work **Bachelor of Social Work** Bachelor of Social Work

Dean, Lorin Elizabeth Drummond, Brooklyn Fulce, Jamal Michael Haraway, Kaitlyn Anna Key, Ashli Michael May, Derrick Cameron Millikan, Rachel L Nosek, Bianca Alexis Pearson, Alexia Elizabeth Serrano, Daniela Nohemy Smith, Kiaria Nicole Stark, Tressie Faye Thompson, Morgan A C Walter, Sarah Grace White, Kelly J Wood, Allison Angel, Josie N Futrell, Xandria Glassburn, Kassidy Danielle Humphers-Ginther, Anastasia Kersey, Delanie Brynn McGivern, Samantha Ann Migliorini, Cole D Morand, Rachel Rupska, Jenna Michelle Sekiguchi, Kathy S Terry Jr, Charles Vernon Wagner, Victoria Claire White, Kelly J Willmann, Grace Ann

Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work **Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work Bachelor of Social Work** Bachelor of Social Work **Bachelor of Social Work Bachelor of Social Work** Certificate Undergraduate Certificate Undergraduate

3e Academic Calendars for 2024-25 and 2025-26

The attached academic calendars continue the schedule that has been in place for the previous 6 years.

Recommendation: Approve the academic calendars for 2024-26.

Motion made by: John Pratt Motion seconded by: Bob Casey

The recommendation was approved.

FALL 2024	
August 18, Sunday	Convocation
August 19, Monday	Advisement and Late Registration for New Students; Donaghy Day
August 20, Tuesday	Fall Semester Begins; 16 and 1st 8 Week Classes Start
August 23, Friday	1st 8 Week Classes : Last Day to Add/Register & Drop/Withdrawal with No Grade
August 26, Monday	16 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
September 2, Monday	Labor Day; University Closed
September 9-13 Monday-Friday	Three Week Attendance Reporting; Deadline is 4pm on Friday, September 13
September 26-October 1, Thursday-Tuesday	Interim Grading; Grades due by 4 pm on Tuesday, October 1
September 27, Friday	1st 8 Week Classes : Last Day to Drop/Withdrawal
October 10, Thursday	Last Day of 1st 8 Week Classes
October 11, Friday	Fall Break (No Day or Evening Classes)
October 7-15, Monday- Tuesday	1st 8 Week Classes: Final Grading Opens; Deadline is Noon on Tuesday, October 15
October 14, Monday	2nd 8 Week Classes Start
October 17, Thursday	2nd 8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
October 19, Saturday	Homecoming
November 4, Monday	16 Week Classes: Last Day to Drop/Withdrawal
November 11-24, Monday-Sunday	Spring 2025 Priority Registration
November 21, Thursday	2nd 8 Week Classes : Last Day to Drop/Withdrawal
November 25, Monday	Spring 2025 Open Registration begins

November 25-29, Monday-Friday	Thanksgiving Break; No Day or Evening Classes
November 28-29, Thursday-Friday	University Closed
December 2, Monday	University Opens; Classes Resume
December 2-6, Monday-Friday	Study Week
December 6-17, Friday-Tuesday	Final Grading Begins; Deadline is Noon on Tuesday, December 17
December 6, Friday	Last Day of Fall Classes
December 9-13, Monday-Friday	Final Examinations
December 14, Saturday	Commencement
December 24 - January 1, Tuesday- Wednesday	Winter Recess; University Closed
SPRING 2025	
January 2, Thursday	University Opens
January 9-10, Thursday-Friday	Advisement and Registration for New Students
January 13, Monday	Spring Semester Begins; 16 and 1st 8 Week Classes Start
January 16, Thursday	1st 8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
January 20, Monday	Martin Luther King Jr. Day; University Closed
January 21, Tuesday	16 Week Classes: Last Day to Add/Register Drop/Withdrawal with No Grade
February 3-7, Monday- Friday	Three Week Attendance Reporting; Deadline is 4 pm on Friday, February 7
February 20-25, Thursday-Tuesday	Interim Grading; Deadline is 4 pm on Tuesday, February 25
February 20, Thursday	1st 8 Week Classes: Last Day to Drop/Withdrawal
March 3-11, Monday- Tuesday	1st 8 Week Classes: Final Grading Opens; Deadline is Noon on Tuesday, March 11
March 7, Friday	1st 8 Week Classes End
March 10-14, Monday- Friday	Spring Break (No Day or Evening Classes)
March 17, Monday	Classes Resume; 2nd 8 Week Classes Start
March 21, Thursday	2 nd 8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
April 7, Monday	16 Week Classes: Last Day to Drop/Withdrawal

	Cummer/Fell 2005 Priority Periotration
April 14-27, Monday- Sunday	Summer/Fall 2025 Priority Registration
April 24, Thursday	2nd 8 Week Classes: Last Day to Drop/Withdrawal
April 28, Monday	Summer/Fall 2025 Open Registration begins
April 28-May 2, Monday-Friday	Study Week
May 2-13, Friday- Tuesday	Final Grading Begins; Deadline is Noon on Tuesday, May 13
May 2, Friday	Last Day of Spring Classes
May 5-9, Monday- Friday	Final Examinations
May 10, Saturday	Commencement
SUMMER 2025	
May 19, Monday	Summer Term Begins; 3 Week, 7 Week, and 11 Week Classes Start
May 19, Monday	3 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
May 21, Wednesday	7 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
May 23, Friday	11 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
May 26, Monday	Memorial Day; University Closed (No Day or Evening Classes)
May 27, Tuesday	University Opens; Classes Resume
June 2, Monday	3 Week Classes : Last Day to Drop/Withdrawal
June 9, Monday	1st 4 Week and 8 Week Classes Start
June 10, Tuesday	1st 4 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
June 12, Thursday	8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
June 19, Thursday	Juneteenth: Univrsity Closed
June 23, Monday	7 Week Classes : Last Day to Drop/Withdrawal
June 27, Friday	1st 4 Week Classes : Last Day to Drop/Withdrawal
July 3, Thursday	1st 4 Week Classes End
July 4, Friday	Independence Day Observance; University Closed (No Day or Evening Classes)
July 7, Monday	University Opens; Classes Resume; 2nd 4 Week Classes Start
July 8, Tuesday	2nd 4 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
July 10, Thursday	11 Week Classes : Last Day to Drop/Withdrawal
July 17, Thursday	8 Week Classes : Last Day to Drop/Withdrawal
July 25, Friday	2nd 4 Week Classes : Last Day to Drop/Withdrawal
August 1, Friday	Summer Terms End

August 5, Tuesday	Final Grading Deadline for all Summer courses is Noon on
	Tuesday, August 5
FALL 2025	
August 17, Sunday	Convocation
August 18, Monday	Advisement and Late Registration for New Students; Donaghy Day
August 19, Tuesday	Fall Semester Begins; 16 and 1st 8 Week Classes Start
August 22, Friday	1st 8 Week Classes : Last Day to Add/Register & Drop/Withdrawal with No Grade
August 25, Monday	16 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
September 1, Monday	Labor Day; University Closed
September 8-12 Monday-Friday	Three Week Attendance Reporting; Deadline is 4pm on Friday, September 12
September 25-30, Thursday-Tuesday	Interim Grading; Grades due by 4 pm on Tuesday, September 30
September 26, Friday	1st 8 Week Classes : Last Day to Drop/Withdrawal
October 10, Friday	Fall Break (No Day or Evening Classes)
October 9, Thursday	Last Day of 1st 8 Week Classes
October 6-14, Monday- Tuesday	1st 8 Week Classes: Final Grading Opens; Deadline is Noon on Tuesday, October 14
October 13, Monday	2nd 8 Week Classes Start
October 16, Thursday	2nd 8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
TBD	Homecoming
November 3, Monday	16 Week Classes: Last Day to Drop/Withdrawal
November 10-23, Monday-Sunday	Spring 2025 Priority Registration
November 20, Thursday	2nd 8 Week Classes : Last Day to Drop/Withdrawal
November 24 Monday	Spring 2026 Open Registration begins
November 24-28, Monday-Friday	Thanksgiving Break; No Day or Evening Classes
November 27-28, Thursday-Friday	University Closed
December 1, Monday	University Opens; Classes Resume
December 1-5, Monday-Friday	Study Week
December 5-16, Friday-Tuesday	Final Grading Begins; Deadline is Noon on Tuesday, December 16
December 5, Friday	Last Day of Fall Classes
December 8-12, Monday-Friday	Final Examinations
December 13, Saturday	Commencement

December 24 -	Winter Recess; University Closed
January 1,	
Wednesday-Thursday	
SPRING 2026	
January 2, Friday	University Opens
January 8-9,	Advisement and Registration for New Students
Thursday-Friday	
January 12, Monday	Spring Semester Begins; 16 and 1st 8 Week Classes Start
January 15, Thursday	1st 8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
January 19, Monday	Martin Luther King Jr. Day; University Closed
January 20, Tuesday	16 Week Classes: Last Day to Add/Register Drop/Withdrawal
	with No Grade
February 2-6, Monday-	Three Week Attendance Reporting; Deadline is 4 pm on
Friday	Friday, February 6
February 19-24, Thursday-Tuesday	Interim Grading; Deadline is 4 pm on Tuesday, February 24
February 19, Thursday	1st 8 Week Classes: Last Day to Drop/Withdrawal
March 2-10, Monday-	1st 8 Week Classes: Final Grading Opens; Deadline is
Tuesday	Noon on Tuesday, March 10
March 6, Friday	1st 8 Week Classes End
March 9-13, Monday- Friday	Spring Break (No Day or Evening Classes)
March 16, Monday	Classes Resume; 2nd 8 Week Classes Start
March 19, Thursday	2 nd 8 Week Classes: Last Day to Add/Register &
Marah 20 Manday	Drop/Withdrawal with No Grade
March 30, Monday	16 Week Classes: Last Day to Drop/Withdrawal
April 6-19, Monday- Sunday	Summer/Fall 2026 Priority Registration
April 23, Thursday	2nd 8 Week Classes: Last Day to Drop/Withdrawal
April 20, Monday	Summer/Fall 2026 Open Registration begins
April 27-May 1, Monday Friday	Study Week
Monday-Friday	Final Grading Begins; Deadline is Noon on Tuesday, May 12
May 1-12, Friday- Tuesday	i mai Grauny Degnis, Deaunne is Noon on Tuesuay, May 12
May 1, Friday	Last Day of Spring Classes
May 4-8, Monday-	Final Examinations
Friday	
May 9, Saturday	Commencement
SUMMER 2026	
May 18, Monday	Summer Term Begins; 3 Week, 7 Week, and 11 Week Classes Start
May 18, Monday	3 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade

May 20, Wednesday	7 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
May 22, Friday	11 Week Classes: Last Day to Add/Register &
,,	Drop/Withdrawal with No Grade
May 25, Monday	Memorial Day; University Closed (No Day or Evening Classes)
May 26, Tuesday	University Opens; Classes Resume
June 1, Monday	3 Week Classes : Last Day to Drop/Withdrawal
June 8, Monday	1st 4 Week and 8 Week Classes Start
June 9, Tuesday	1st 4 Week Classes: Last Day to Add/Register &
	Drop/Withdrawal with No Grade
June 11, Thursday	8 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
June 19, Friday	Juneteenth: University Closed
June 22, Monday	7 Week Classes : Last Day to Drop/Withdrawal
June 26, Friday	1st 4 Week Classes : Last Day to Drop/Withdrawal
July 2, Thursday	1st 4 Week Classes End
July 3, Friday	Independence Day Observance; University Closed (No Day or Evening Classes)
July 6, Monday	University Opens; Classes Resume; 2nd 4 Week Classes Start
July 7, Tuesday	2nd 4 Week Classes: Last Day to Add/Register & Drop/Withdrawal with No Grade
July 9, Thursday	11 Week Classes : Last Day to Drop/Withdrawal
July 16, Thursday	8 Week Classes : Last Day to Drop/Withdrawal
July 24, Friday	2nd 4 Week Classes : Last Day to Drop/Withdrawal
July 31, Friday	Summer Terms End
August 4, Tuesday	Final Grading Deadline for all Summer courses is Noon on Tuesday, August 4

3f New Program Minor in Biochemistry

The Biochemistry Minor offers students the opportunity to study in-depth the important interdisciplinary area of biochemistry. The general and organic chemistry courses provide the foundations to understand the biochemistry covered in the upper-level courses. The minor is 27 credits.

Recommendation: Approval of the minor in Biochemistry.

Motion made by: Bob Casey Motion seconded by: Kimmie Collins

The recommendation was approved.
3g New Program Minor in Gerontology

Gerontology is a multidisciplinary approach to understanding the intricate aspects of aging. This 15-credit minor will provide students with a substantive overview of knowledge, practical field experience, and reflection to prepare for success in working with older adults. This minor is based on an existing certificate. Students would not be able to earn both the certificate and minor.

Recommendation: Approval of the Gerontology Minor.

Motion made by: Cynthia Powers Motion seconded by: Kim Smith

3h New Program Minor in Professional and Public Writing

The undergraduate Professional and Public Writing Minor is a 15-credit hour program that provides undergraduate students the opportunity to enhance professional writing and research skills, along with their employment prospects upon graduation given the demand for effective, clear, and audience-specific writing across most fields.

Recommendation: Recommended for approval.

Motion made by: Rob Lowe Motion seconded by: Cynthia Powers

3i New Program Undergraduate Certificate in Public Lands & Recreation Administration

The Department of Political Science proposes to offer this 9-credit hour certificate. Public Lands & Recreation Administration (PLRA) is the public and nonprofit administration of agencies and organizations that use public lands and/or recreation programs and services as tools to achieve individual, community, environmental, and economic outcomes. The Public Lands & Recreation Administration Certificate seeks to educate students on the administration of public lands and recreation systems at the federal, state, and local levels.

Recommendation: Approval of certificate.

Motion made by: Kimmie Collins Motion seconded by: Bob Casey

3j New Program Minor in Sport Communication

The Department of Communication proposes to offer a minor in Sport Communication. The 21credit minor draws from the fields of media, sport, and public relations. Students have the opportunity to explore timely sport-related events and issues while analyzing cross-cultural perspectives. Courses in this minor focus on communication in sport contexts, including the basics of communicating across various media platforms including social media, communicating sports information in public relations, as well as ethical considerations for the role of sport communication specialist. The minor provides applied fundamentals for students seeking employment in the world of sports, including but not limited to management or promotion of athletic organizations.

Recommendation: Approval of Minor in Sport Communication.

Motion made by: Kimmie Collins Motion seconded by: Cynthia Powers

3k New Program Gender and the Workplace Certificate

The 12-credit hour, undergraduate certificate "Gender and the Workplace" provides students with a credential that immediately signifies an advanced understanding of gender as related to work, broadly defined. The certificate's courses provide students with a deep understanding of the ways in which the intersections between gender, sexuality, class, and race affect people not only at work but impact their career options, aspirations, their work-life balance, etc.

3I New Program Graduate Certificate in Advanced English Teaching

High school language arts teachers in Indiana need 18 credits of graduate coursework to be able to teach dual-credit courses. This certificate would fulfill that need and provide these teachers with a real credential after 18 credits. Offering this certificate in an online format would increase accessibility for working professionals who cannot easily attend courses on campus.

3m New Program Non-degree Endorsement School Psychology

There is a substantial shortage of school psychologists within Indiana and across the nation. Occasionally, individuals who have completed a majority of the training necessary for school psychology licensure are denied a license by the Indiana Department of Education. Currently, there is no non-degree option in Indiana for these individuals to fulfill their remaining requirements and qualify for licensure. This proposal was developed in cooperation with individuals from the Indiana Department of Education and Indiana Association of School Psychologists to provide a non-degree endorsement option based entirely upon existing coursework within our degree programs.

3n New Program Special Education Transition to Teach

The Special Education Transition to Teach program is a graduate-level, non-degree licensure program designed to meet the needs of post-baccalaureate candidates who wish to expedite their training. Successful completion of the 24-credit hour program and passing scores on all applicable licensing tests are required in order to be recommended for an Indiana instructional license. The program will be completed through a series of sequential courses based on the Indiana Exceptional Needs - Mild Intervention Standards and the Council for Exceptional Children Standards.

30 Resolution Honoring Kimberly G. Collins

WHEREAS, Kimberly G. Collins has given distinguished service as a member of the Indiana State University Board of Trustees from 2021 to 2023; and

WHEREAS, Ms. Collins has exhibited exemplary leadership, enthusiasm, and interest in University activities during her tenure of service as a trustee; and has contributed to the advancement of the University; and

WHEREAS, her many contributions have been of especial value in the development and enhancement of the University during her term as a Trustee; and

WHEREAS, as a Trustee, she has provided valuable advice to her Trustee colleagues and has given generously of her energy, loyalty, and talents to Indiana State University;

NOW, THEREFORE, BE IT RESOLVED, that the Indiana State University President and Board of Trustees express grateful recognition, high commendation, and sincere best wishes to Kimberly G. Collins, for her service.

BE IT FURTHER RESOLVED, that this Resolution be spread upon the records of the minutes of the Indiana State University Board of Trustees and that a copy thereof be duly executed and transmitted to her.

ADOPTED BY THE INDIANA STATE UNIVERSITY BOARD OF TRUSTEES THIS FIFTH DAY OF MAY, TWO THOUSAND TWENTY-THREE.

<u>Recommendation:</u> Approval of the resolution in recognition of service to the Indiana State University Board of Trustees by Kimberly G. Collins.

Chairperson Kathy Cabello recommends unanimously to approve the recommendation.

3p Resolution Honoring Kimberly J. Oliphant-Smith

WHEREAS, Kimberly J. Oliphant-Smith has given distinguished service as a member of the Indiana State University Board of Trustees from 2015 to 2023; and

WHEREAS, Mrs. Oliphant-Smith has exhibited exemplary leadership, enthusiasm, and interest in University activities during her tenure of service as Vice Chair of the Board from 2021- 2022, as Secretary from 2019 to 2021; as Assistant Secretary from 2018 – 2019; and as chair of the Board's Finance Committee from 2019 to 2023; and has contributed to the advancement of the University; and

WHEREAS, her many contributions have been of especial value in the development and enhancement of the University during her term as a Trustee; and

WHEREAS, as a Trustee, she has provided valuable advice to her Trustee colleagues and has given generously of her energy, loyalty, and talents to Indiana State University;

NOW, THEREFORE, BE IT RESOLVED, that the Indiana State University President and Board of Trustees express grateful recognition, high commendation, and sincere best wishes to Kimberly J. Oliphant-Smith, for her many years of service.

BE IT FURTHER RESOLVED, that this Resolution be spread upon the records of the minutes of the Indiana State University Board of Trustees and that a copy thereof be duly executed and transmitted to her.

ADOPTED BY THE INDIANA STATE UNIVERSITY BOARD OF TRUSTEES THIS FIFTH DAY OF MAY, TWO THOUSAND TWENTY-THREE.

<u>Recommendation:</u> Approval of the resolution in recognition of service to the Indiana State University Board of Trustees by Kimberly J. Oliphant-Smith.

Chairperson Kathy Cabello recommends unanimously to approve the recommendation.

4a University Investments

In accordance with the Board of Trustees approved investment policy, the University Treasurer is responsible for management and oversight of all investments. The University Treasurer is to provide a quarterly investment performance review of all funds to the Board. Below is the quarterly report for the period ending March 31, 2023.



As of March 31, 2023

	March 31, 2023		Target
	Market Value	% of Total Assets	Allocation
Tier I			
First Financial Cash	\$7,777,651	5.5%	#10 #0F
First Financial Active Cash	\$7,668,263	5.5%	\$10mm - \$25mm
	\$15,445,914	11.0%	
Tier II			
Mainstreet Advisors	\$15,425,979	11.0%	6 35
Old National Intermediate	\$15,819,261	11.3%	\$25mm - \$30mm
	\$31,245,240	22.3%	
Tier III			
Reams Asset Management Core	\$37,797,512	27.0%	
Loomis Sayles Core Plus	\$55,686,155	39.7%	Remaining Balance
	\$93,483,667	66.7%	
	\$140,174,821	100.0%	

ISU - Operating Funds - Total Portfolio - Change in Market Value Summary

As of March 31, 2023

	La	st I Quarter		
	Beginning Market Value	Deposits / Withdrawals (Net)	Investment Gain/Loss	Ending Market Value
ISU - Operating Funds - Total Portfolio	\$127,541,027	\$9,395,437	\$3,238,357	\$140,174,821
Tier I	\$5,803,931	\$9,494,987	\$146,996	\$15,445,914
First Financial Cash	\$212,499	\$7,497,842	\$67,310	\$7,777,651
First Financial Active Cash	\$5,591,432	\$1,997,145	\$79,686	\$7,668,263
Tier II	\$30,761,879	-\$15,213	\$498,574	\$31,245,240
MainStreet Advisors I-3 Year Gov/Credit	\$15,249,025	-\$6,271	\$183,225	\$15,425,979
Old National Intermediate	\$15,512,854	-\$8,942	\$315,349	\$15,819,261
Tier III	\$90,975,217	-\$84,338	\$2,592,787	\$93,483,667
Reams Asset Management Core	\$37,024,077	-\$31,495	\$804,930	\$37,797,512
Loomis Sayles Core Plus	\$53,951,141	-\$52,843	\$1,787,857	\$55,686,155

Fiscal Year To Date

	Beginning Market Value	Deposits / Withdrawals (Net)	Investment Gain/Loss	Ending Market Value
ISU - Operating Funds - Total Portfolio	\$139,590,161	-\$322,926	\$907,585	\$140,174,821
Tier I	\$15,167,049	-\$17,444	\$296,309	\$15,445,914
First Financial Cash	\$7,623,832	-\$8,395	\$162,213	\$7,777,651
First Financial Active Cash	\$7,543,217	-\$9,049	\$134,095	\$7,668,263
Tier II	\$31,069,520	-\$46,329	\$222,050	\$31,245,240
MainStreet Advisors I-3 Year Gov/Credit	\$15,281,936	-\$19,014	\$163,057	\$15,425,979
Old National Intermediate	\$15,787,584	-\$27,316	\$58,993	\$15,819,261
Tier III	\$93,353,593	-\$259,153	\$389,227	\$93,483,667
Reams Asset Management Core	\$38,252,754	-\$96,955	-\$358,287	\$37,797,512
Loomis Sayles Core Plus	\$55,100,839	-\$162,198	\$747,514	\$55,686,155

							As of	March 31, 20
	Performance (%)							
	1	I.	3	5	7	10	Since	Inception
	Quarter	Year	Years	Years	Years	Years	Inception	Date
ISU - Operating Funds - Total Portfolio	2.45	-3.07	-0.60	1.82	1.88	1.94	2.44	10/01/201
ISU - Operating Funds - Total Portfolio (Net)	2.39	-3.33	-0.89	1.51	1.56	1.62	2.14	
Evaluation Benchmark*	2.49	-3.00	-1.97	0.96	0.91	1.23	1.55	
Tier I	1.10	2.12	0.79	1.36	1.19	0.94	0.84	10/01/201
First Financial Cash	1.09	2.64	1.00	1.40	1.28	0.96	0.82	10/01/201
90 Day U.S. Treasury Bill	1.07	2.50	0.89	1.41	1.20	0.86	0.72	
irst Financial Active Cash	1.11	1.67	0.66	1.35	1.15	0.95	0.91	10/01/201
FTSE I Year Treasury OTR	1.28	1.12	0.16	1.32	1.13	0.88	0.79	
Fier II	1.62	-0.68	-0.47	1.55	1.27	1.41	1.59	10/01/201
MainStreet Advisors1-3 Year Gov/Credit	1.20	0.52	0.45	1.64	1.41	1.33	1.35	10/01/201
Bloomberg U.S. Gov/Credit 1-3 Year Index	1.51	0.26	-0.38	1.26	1.04	1.01	1.05	
Old National Intermediate	2.03	-1.81	-1.34	1.47	1.14	1.48	1.83	10/01/201
Blmbg. Intermed. U.S. Government/Credit	2.33	-1.66	-1.28	1.40	1.11	1.32	1.73	
Fier III	2.85	-4.67	-0.76	2.08	2.20	2.31	3.12	10/01/201
Reams Asset Management Core	2.17	-5.48	-1.24	2.33	1.84	2.10	2.74	10/01/201
Blmbg. U.S. Aggregate Index	2.96	-4.78	-2.77	0.90	0.88	1.36	1.92	
oomis Sayles Core Plus	3.32	-4.11	-0.43	2.04	2.64	2.59	3.61	10/01/201
Blmbg. U.S. Aggregate Index	2.96	-4.78	-2.77	0.90	0.88	1.36	1.92	

Evaluation Benchmark* = 19% 90 Day T-Bill, 19% Bloomberg 1-3 Year Govt/Credit Index, 62% Bloomberg Aggregate Index

Total Fund Performance - Annualized

As of March 31, 2023



Tier I Performance - Annualized

As of March 31, 2023







Tier III Performance - Annualized

As of March 31, 2023



4b Financial Report

		For the Period End	/ENUE AND EXPEN ing March 31, 2023		N I		
	2022-23 Base	2022-23 Adjusted	YTD through	Percent of Adjusted	2021-22 Adjusted	YTD through	Percent of Adjuster
-	Budget	Budget	3/31/23*	Budget	Budget	3/31/22*	Budget
Revenues							
State Appropriations							
Operational	\$ 74,498,951	\$ 74,498,951	\$ 56,011,905	75.2%	\$ 72,063,968	\$ 54,030,979	75.0%
Debt Service Appropriation	11,051,288	11,051,288	8,924,312	80.8%	11,044,480	8,757,520	79.3%
Sub-Total State Appropriations	85,550,239	85,550,239	64,936,217		83,108,448	62,788,499	
Student Tuition	75,672,595	75,672,595	62,946,357	83.2%	83,030,363	68,386,675	82.4%
HEERF (ARPA)			1,430,696			4,454,798	
Other Fees and Charges	1,398,903	1,398,903	1,074,571	76.8%	1,398,903	1,075,950	76.9%
Other Income and Transfers	6,528,263	6,528,263	5,286,822	81.0%	6,631,181	5,370,585	81.0%
Program Fees	900,000	900,000	1,097,777	122.0%	900,000	1,002,182	111.4%
One-Time Funding Transfer	4,450,000	4,450,000	4,450,000	100.0%	-	-	
Total Budgeted Revenue	\$ 174,500,000	\$ 174,500,000	\$ 141,222,440		\$ 175,068,895	\$ 143,078,689	
Encumbrances and Carryforward		12,424,983	12,424,983		13,687,010	13,687,010	
Reimbursements and Income Reappropriated							
From Other Sources		1,849,694	1,849,694		1,901,467	1,901,467	
Total Revenues	\$ 174,500,000	\$ 188,774,677	\$ 155,497,117	82.4%	\$ 190,657,372	\$ 158,667,166	83.2%
Expenditures							
Compensation							
Salaries and Wages	\$ 80,257,387	\$ 80,769,477	\$ 55,944,877	69.3%	\$ 81,860,717	\$ 58,800,126	71.89
Fringe Benefits Sub-Total Compensation	24,388,223 104,645,610	24,428,773 105,198,250	16,611,585 72,556,462	68.0% 69.0%	24,535,502 106,396,219	17,635,006 76,435,132	71.9%
· · · · · · · · · · · · · · · · · · ·							
Departmental Expenses Supplies and Related Expenses	15.065.624	13,163,203	12,022,206	91.3%	17,909,988	10,888,477	60.8%
Repairs and Maintenance	5,051,363	6,174,052	7,895,797	127.9%	6,561,356	8,113,343	123.7%
Other Committed Expenses	1,586,515	1,586,511	1,770,943	111.6%	1,682,317	1,628,363	96.8%
Sub-Total Departmental Expenses	21,703,502	20,923,766	21,688,946	103.7%	26,153,661	20,630,183	78.9%
Utilities and Related Expenses	9,964,556	10,713,279	9,847,237	91.9%	10,390,011	8,003,539	77.0%
Equipment and Other Capital							
Operating Equipment	964,780	2,175,052	551,270	25.3%	2,388,062	713,527	29.9%
Capital Improvements	4,600,000	4,600,000	1,722,104	37.4%	3,000,000	150,813	5.0%
Sub-Total Equipment & Other Capital	5,564,780	6,775,052	2,273,374	33.6%	5,388,062	864,340	16.0%
Student Scholarship and Fee Remissions	16,262,264	16,464,496	17,802,063	108.1%	16,154,095	17,420,939	107.89
Academic Debt Service	11,659,288	11,659,288	12,845,700	110.2%	11,652,480	12,841,318	110.29
Budgeted Reserve	3,800,000	3,800,000	-	0.0%	4,000,000	-	0.0%
Transfers Out and Program Fees Reserve for Revenue Shortfall	900,000	4,038,215 9,202,331	3,857,178 4,450,000	95.5% 48.4%	4,223,407 6,299,437	3,795,480	89.9%
Total Expenditures	\$ 174,500,000	\$ 188,774,677	\$ 145,320,960	77.0%	\$ 190,657,372	\$ 139,990,931	73.4%

Revenues

Student Tuition

Fall student tuition is below budget by \$3.1 million. Spring tuition is below budget by \$3.5 million. Summer tuition crosses the fiscal years with \$2.7 million recognized and the remaining balance recognized before June 30, 2023. The University budgeted \$3.8 million to partially offset the loss of tuition.

HEERF (ARPA)

The University drew down the remaining \$1,430,696 from American Rescue Plan Act (ARPA) to partially offset the loss of tuition revenue.

Other Fees and Charges

Other Fees and Charges are below last year's totals by \$1,379. Reduced change of course fees and deferment fees were offset by increased late registration fees and undergraduate application fees.

Other Income and Transfers

Other Income and Transfers are below last year's totals by \$83,763. This is due to decreased transfers in related to reduced utility reimbursement from Residential Life.

Program Fees

Program fees are up \$95,595 due to NHHS program fees increases.

One-Time Funding Transfer

One-Time Funding Transfer of \$4.45 million is funded from the carry-forward budget reserves.

Encumbrances and Carryforward

Encumbrances and Carryforward decreased by \$1.3 million due to one-time funding transfer from carryforward.

Expenses

Compensation

Total Compensation is below last year's total by \$3,878,670. Salaries and Wages are below last year's number by \$2,855,249 as a result of fewer administrative, instructional, and support staff personnel, while overtime, graduate assistant wages and student wages increased. Benefit expense is below last year's amount \$1,023,421 due to reduced retirement, medical, FICA and reduced retirement incentive payouts. This is partially offset by increased workers compensation.

Departmental Expenses

Total Departmental Expenses increased by \$1,058,763. Supplies and Related Expenses grew by \$1,133,729 as the result of increased travel, searches, legal services and OIT expenses. Repairs and Maintenance decreased by \$217,546 due to OIT software. Other Committed Expenses increased by \$142,580 due to increased insurance and risk management.

Utilities and Related Expenses

Utilities and Related Expenses increased by \$1,843,698. This reflects increased electrical cost fuel surcharges and 2 months of deferred billing by Duke Energy from changing their billing system. This was partially offset by reductions in sewage and natural gas expenses.

Equipment and Other Capital

Equipment and Other Capital is up by \$1,409,034. Operating equipment is down by \$162,257 due to reduced OIT infrastructure purchases, while Capital Improvement increased by \$1,571,291 due to timing differences of transfers.

Student Scholarship and Fee Remissions

Student Scholarship and Fee Remissions shows an increase of \$381,124 which reflects additional housing scholarships and timing of book award scholarships. The expected overall fiscal year scholarship shortfall is projected to be \$1,338.646.

Budgeted Reserve

The Budgeted Reserve of \$3,800,000 will be used to cover tuition revenue shortfalls.

Reserve for Revenue Shortfall

Reserve for Revenue short of \$4,752,331 includes carryforward reserves to offset additional revenue shortfalls in excess of the budgeted amount.

4c Purchasing Report

Purchase Order Activity for Period February 2, 2023 to April 17, 2023

Purchases over \$50,000 Sole Source-Contracted Vendo Insight Global LLC	or for Search P0091593	Temporary Staffing Services	\$91,125.00
Only One Bid Received - Multip Network Solutions Inc.	ple Bids Sent Out P0091510	VMWare Software Support Contract	\$54,173.60
Lowest Bid to Meet Specifications	D0001025		¢50,500,00
Schmidt Associates Inc. Lowest Bid to Meet Specifications	P0091625	Service Renewal - Deferred Maintenance Study	\$50,500.00
MTS Systems Corporation	P0091600	100-759-381 MTS Criterion Series 40 Tensil Testing Equipment	\$77,270.00

4d Vendor Report

The following vendors have accumulated pure	hase	s from the	University for the time period January 1, 2023-March 31, 2023
(Fiscal Year 2023) in excess of \$250,000:			
AVI Systems Inc	\$	250,414	AV/ Unified Collaboration Technology Components
Freitag Weinhardt Inc	\$	251,152	General HVAC & Plumbing Repairs
			Renovations - Athletic Academic Center, Athletic Offices, Parking Services,
Strode Construction LLC	\$	253,576	Tilson Restrooms, Payroll Offices, Erickson Hall Repairs
Turner Coaches Inc	\$	255,413	Student Field Trip & Athletic Travel
Barnes & Noble Booksellers	\$	269,415	Textbook Scholarships
			Printing Costs (Per Copy Charges and Print Jobs)/Printer Purchases & Lease
Ricoh USA Inc	\$	332,403	Payments
Bob McCloskey Insurance	\$	339,158	Student Athlete Medical Insurance
Rural Health Innovation Collaborative	\$	339,377	Partner Contribution for Simulation Center Operational Expenses
A C Equipment Representatives Inc	\$	348,097	Maintenance & Repairs HVAC Systems
Ebsco Subscription Services	\$	375,771	Library Electronic Database Subscriptions
M.S.I. Construction Inc	\$	475,161	Science Plaza Restoration
BP Energy Retail Co LLC	\$	513,118	Natural Gas Purchases

Previously Reported Vendors with Purchases Exceeding \$250,000 in Fiscal Year 2023:

Lyrasis	\$ 265,765	Library Electronic Database Subscriptions
One To One Health LLC	\$ 268,037	Administration & Management of COVID Testing
Instructure Inc	\$ 285,835	Canvas Learning Management System Service
Bell Techlogix Inc	+ /	Microsoft Maintenance Licenses and Software
Nalco Company	\$ 360,375	Water Purification Chemicals
FieldTurf USA Inc	\$ 364,811	Baseball Infield Turf Replacement Project
Union Associated Physicians Clinic LLC	\$ 414,411	Student Health Center Services
Ellucian Company LP	\$ 418,274	Banner Software Maintenance
Williams Aviation LLC		Maintenance & Repairs of Airplanes for Flight Academy
Key Government Finance Inc		Networking Software Maintenance Agreement
EAB Global Inc	\$ 492,001	Enrollment solutions
EDF Energy Services LLC	\$ 497,953	Natural Gas Purchases
		Maintenance Agreement for Campus Elevators; Elevator Repairs; HMSU
Otis Elevator	\$ 499,158	Freight Elevator Upgrade
Indiana-American Water Company		Water Utility Payments
Delta Dental Plan of Indiana	\$ 596,736	Dental Claims Reimbursements
Lincoln Life Assurance Co of Boston	\$ 694,970	Life and Long Term Disability Insurance
Hannig Construction Inc	\$ 723,587	Hulman Center Renovation; Dreiser Hall Renovation
500 Wabash Housing LLC	\$ 1,151,505	500 Wabash Lease Payments
City of Terre Haute	\$ 1,297,676	Sewage Utility Payments; Campus Fire Protection; Campus Bus Services
AmWins/NEBCO Group Benefits	\$ 1,313,845	Retiree Insurance Coverage
		Commercial Property, Flight Academy Liability and Workman's Comp Overage
Epic Insurance Midwest	\$ 1,384,091	Insurance Policies
Borshoff Inc	\$ 1,490,000	University Advertising Media Buy & Management
Daktronics Incorporated	\$ 1,657,439	Hulman Center Scoreboard
		Networking Equipment and Software Maintenance & Licenses; Network
Network Solutions Inc	\$ 1,696,893	Infrastructure Upgrades
CVS Pharmacy Inc	. , ,	Prescription Drug Coverage
TIAA CREF	\$ 7,042,871	Retirement Contributions
Duke Energy	\$ 7,210,890	Electricity Utility Payments
Sodexo Inc and Affiliates	\$ 7,645,360	Dining and Catering Services
Anthem Life Insurance Company	\$ 9,370,480	Health Care Benefits and Reimbursements of Medical Claims

4e Faculty Personnel

FACULTY

Appointments

Takuya Akiyama; Assistant Professor, Department of Biology, D.S., Tokyo Metropolitan University; salary \$70,000 per academic year; effective August 1, 2023.

Alexander Bianco; Assistant Professor, Department of Kinesiology, Recreation, and Sport; Ph.D., University of Tennessee; salary \$65,000 per academic year; effective August 1, 2023.

Andrea Grunst; Assistant Professor, Department of Biology; Ph.D., University of California, Riverside; salary \$64,000 per academic year; effective August 1, 2023.

Abby Means; Assistant Professor, School of Music, Ph.D., University of Illinois; salary \$54,500 per academic year; effective August 1, 2023.

Truong Son Hy; Assistant Professor, Department of Mathematics and Computer Science, Ph.D., University of Chicago; salary \$80,000 per academic year; effective August 1, 2023.

Instructor Appointments of 2-5 years – 2023-2024 Academic Year

Brittany Edmondson; Instructor, Department of Applied Medicine and Rehabilitation; salary \$91,858 per fiscal year; effective July 1, 2023.

Jessica Miller; Instructor, Department of Built Environment; M.B.A., University of Southern Indiana; salary \$60,000 per academic year; effective August 1, 2023.

Temporary Full-Time Faculty for 2023-2024 Academic Year

Joe Eckerle; Full-Time Lecturer, Department of Built Environment; salary \$61,509 per academic year; effective August 1, 2023.

William Croft; Full-Time Lecturer, Department of Built Environment and Department of Electronics and Computer Engineering Technology; salary \$62,423 per academic year; effective August 1, 2023.

Change of Status and/or Pay Rate

Brandi Andreae; Associate Professor, Department of Applied Medicine and Rehabilitation; ten percent promotion increase to the 2023-2024 base; salary \$91,900 per academic year; effective August 1, 2023.

Azizi Arrington-Slocum; Professor, Department of Built Environment; ten percent promotion increase to the 2023-2024 base; salary \$87,278 per academic year; effective August 1, 2023.

Priya Bakshi; Associate Professor, Department of Applied Medicine and Rehabilitation; ten percent promotion increase to the 2023-2024 base; salary \$92,125 per academic year; effective August 1, 2023.

Travis Behem; Senior Instructor, School of Criminology and Security Studies; ten percent promotion increase to the 2023-2024 base; salary \$47,452 per academic year; effective August 1, 2023.

David Bolk; Senior Instructor, Department of Political Science; ten percent promotion increase to the 2023-2024 base; salary \$51,605 per academic year; effective August 1, 2023.

Daniel Clark; Professor, Department of History; ten percent promotion increase to the 2023-2024 base; salary \$79,013 per academic year; effective August 1, 2023.

Terry Clark; Senior Instructor, Department of History; ten percent promotion increase to the 2023-2024 base; salary \$44,926 per academic year; effective August 1, 2023.

Christy Coleman Brown; Senior Instructor, Department of Applied Clinical and Educational Sciences; ten percent promotion increase to the 2023-2024 base; salary \$57,789 per academic year; effective August 1, 2023.

Julie Dixon; Professor, Department of Theater; ten percent promotion increase to the 2023-2024 base; salary \$79,013 per academic year; effective August 1, 2023.

Elaine Farrugia; Senior Instructor, Department of English; ten percent promotion increase to the 2023-2024 base; salary \$44,095 per academic year; effective August 1, 2023.

Gary Hartsock; Senior Instructor, School of Criminology and Security Studies; ten percent promotion increase to the 2023-2024 base; salary \$47,452 per academic year; effective August 1, 2023.

Kathleen Huun; Associate Professor, School of Nursing; ten percent promotion increase to the 2023-2024 base; salary \$100,289 per academic year; effective August 1, 2023.

Debra Israel; Professor, Department of Economics; ten percent promotion increase to the 2023-2024 base; salary \$110,732 per academic year; effective August 1, 2023.

John Kiesel; Associate Professor, Department of Applied Medicine and Rehabilitation; ten percent promotion increase to the 2023-2024 base; salary \$102,049 per fiscal year; effective July 1, 2023.

Yi-Yin "Winnie" Ko; Professor, Department of Mathematics and Computer Science; ten percent promotion increase to the 2023-2024 base plus \$868 salary floor adjustment; salary \$77,721 per academic year; effective August 1, 2023.

Russell Lodge; Associate Professor, Department of Mathematics and Computer Science; ten percent promotion increase to the 2023-2024 base plus \$1,100 salary floor adjustment; salary \$65,937 per academic year; effective August 1, 2023.

Amanda Lubold; from Associate Professor, Department of Multidisciplinary Studies to Chair and Associate Professor, Department of Multidisciplinary Studies; supplement of \$12,000; salary \$71,041 per academic year; effective August 1, 2023.

Linda Maule; from Dean and Associate Professor, University College to Associate Professor, Department of Political Science; salary \$119,945 per academic year; effective August 1, 2023.

Craig Morehead; Associate Professor, Department of Kinesiology, Recreation, and Sport; ten percent promotion increase to the 2023-2024 base; salary \$68,219 per academic year; effective August 1, 2023.

Somer Nourse; Associate Professor, School of Nursing; ten percent promotion increase to the 2023-2024 base; salary \$83,443 per academic year; effective August 1, 2023.

Stephen Patton; Librarian, Library Services; ten percent promotion increase to the 2023-2024 base; salary \$108,719 per fiscal year; effective July 1, 2023.

Jennifer Schriver; from Interim Chair and Professor, Department of Psychology, to Chair and Professor, Department of Psychology; supplement of \$15,000 per academic year; prorated from effective date of March 1, 2023.

Kimberly Smith; from Senior Instructor to Assistant Professor, Department of Built Environment; salary \$70,000 per academic year; effective August 1, 2023.

Milton Soto-Ferrari; Associate Professor, Department of Marketing and Operations; ten percent promotion increase to the 2023-2024 base; salary \$115,018 per academic year; effective August 1, 2023.

Ami Stone; Senior Instructor, School of Nursing; ten percent promotion increase to the 2023-2024 base; salary \$60,850 per academic year; effective August 1, 2023.

Linda Walters; Professor, School of Nursing; ten percent promotion increase to the 2023-2024 base; salary \$100,481 per academic year; effective August 1, 2023.

Promotion to Professor

(Effective August 1, 2023, unless otherwise stated)

Azizi Arrington-Slocum; Department of Built Environment.

Daniel Clark; Department of History.

Julie Dixon; Department of Theater

Debra Israel; Department of Economics.

Yi-Yin "Winnie" Ko; Department of Mathematics and Computer Science.

Stephen Patton; Library Services; effective July 1, 2023.

Linda Walters; School of Nursing.

Promotion to Associate Professor and Tenure

(Effective August 1, 2023, unless otherwise stated)

Brandi Andreae; Department of Applied Medicine and Rehabilitation.

Priya Bakshi; Department of Applied Medicine and Rehabilitation. Kathleen Huun; School of Nursing.

John Kiesel; Department of Applied Medicine and Rehabilitation; effective July 1, 2023.

Russell Lodge; Department of Mathematics and Computer Science.

Craig Morehead; Department of Kinesiology, Recreation, and Sport.

Somer Nourse; School of Nursing.

Milton Soto-Ferrari; Department of Marketing and Operations.

Promotion to Senior Instructor

(Effective August 1, 2023, unless otherwise stated)

Travis Behem; School of Criminology and Security Studies.

David Bolk; Department of Political Science.

Terry Clark; Department of History.

Christy Coleman Brown; Department of Applied Clinical and Educational Sciences.

Elaine Farrugia; Department of English.

Gary Hartsock; School of Criminology and Security Studies.

Ami Stone; School of Nursing.

Leave of Absence with Pay – Fall 2023

Kuntal Bhattacharyya; Associate Professor, Department of Marketing and Operations; effective August 1, 2023.

Melanie D'Amico; Associate Professor, Department of Languages, Literatures, and Linguistics; effective August 1, 2023.

Malynnda Johnson; Associate Professor, Department of Communication; effective August 1, 2023.

Leave of Absence with Pay – Spring 2024

Shaad Ahmad; Associate Professor, Department of Biology; effective January 1, 2024.

Barbara Eversole; Professor, Department of Human Resources Development & Performance Technology; effective January 1, 2024.

Kathleen Kincade; Professor, Department of English; effective January 1, 2024.

Yong Joon Park; Professor, Department of Teaching and Learning; effective January 1, 2024. Shawn Phillips; Professor, Department of Earth and Environmental Systems; effective January 1, 2024.

Ali Shahhosseini; Professor, Department of Applied Engineering and Technology Management; effective January 1, 2024.

Leave of Absence with 60% Pay - 2023-2024 AY

Guo Ping Zhang; Professor, Department of Chemistry and Physics; effective August 1, 2023.

Retirement

Boris Blyukher; Professor, Department of Built Environment; effective December 31, 2023.

Mark Carlisle; Assistant Professor, School of Music; effective December 31, 2023.

Colleen Davis; Associate Professor, School of Music; effective May 31, 2023.

Walter Dininger; Instructor, Department of Kinesiology, Recreation, and Sport; effective May 31, 2023.

Alfred Finch; Professor, Department of Kinesiology, Recreation, and Sport; effective May 31, 2023.

Joseph Grcic; Professor, Department of Multidisciplinary Studies; effective May 31, 2023.

Geoffrey Exoo; Professor, Department of Mathematics and Computer Science; May 31, 2023.

Steve Hardin; Associate Librarian, Library Services; July 31, 2023.

David Malooley; Associate Professor, Department of Electronics and Computer Engineering Technology; effective December 31, 2023.

Valentine Muyumba; Librarian, Library Services; effective December 31, 2023.

Donald Richards; Professor, Department of Economics; effective May 31, 2024.

Cheng Zhao; Professor, Department of Mathematics and Computer Science; effective May 31, 2023.

<u>Emeriti</u>

Boris Blyukher; Professor, Department of Built Environment; effective December 31, 2023.

Mark Carlisle; Assistant Professor, School of Music; effective December 31, 2023.

Colleen Davis; Associate Professor, School of Music; effective May 31, 2023.

Geoffrey Exoo; Professor, Department of Mathematics and Computer Science; May 31, 2023.

Alfred Finch; Professor, Department of Kinesiology, Recreation, and Sport; effective May 31, 2023.

Joseph Grcic; Professor, Department of Multidisciplinary Studies; effective May 31, 2023.

Steve Hardin; Associate Librarian, Library Services; effective July 31, 2023.

David Malooley; Associate Professor, Department of Electronics and Computer Engineering Technology; effective December 31, 2023.

Valentine Muyumba; Librarian, Library Services; effective December 31, 2023.

Donald Richards; Professor, Department of Economics; effective May 31, 2024.

Cheng Zhao; Professor, Department of Mathematics and Computer Science; effective May 31, 2023.

Separations

Stan Buchanan; Associate Professor, Department of Political Science; effective March 14, 2023.

Natalie Bulick; Associate Librarian, Library Services; effective April 28, 2023.

Julie Campbell-Miller; Instructor, Department of Social Work; effective March 10, 2023.

Stephen Gage; Full-Time Lecturer, School of Music; effective February 5, 2023.

Lori Henson; Instructor, Department of Communications; effective May 31, 2023.

Jeffrey Kaesberg; Instructor, Department of Biology; effective May 31, 2023.

Hailie Lauritzen; Assistant Professor, Department of Social Work; effective May 31, 2023.

William Mackey; Instructor, School of Criminology and Security Studies; effective May 31, 2023.

Heather Pfrank; Instructor, Department of Applied Health Sciences; effective May 31, 2023.

Katherine Pine; Senior Instructor, Department of Communications; effective May 31, 2023.

Eric Post; Assistant Professor, Department of Applied Medicine and Rehabilitation; effective March 27, 2023.

Matthew Warner; Instructor, Department of Applied Health Sciences; effective May 31, 2023.

Biniyam Yemane; Assistant Professor, Department of Economics; effective May 31, 2023.

Eun Hye Yi; Assistant Professor, Department of Social Work; effective May 31, 2023.

4f Other Personnel

NON-EXEMPT

Appointments

Jordyn Clark; Early Childhood Asst Teacher, Early Childhood Education Center; \$13.50 per hour; effective March 13, 2023.

Travis Cooper; Custodian I, Custodians; \$12.50 per hour; effective February 27, 2023.

Christopher Downing; Custodian I, Custodians; \$12.50 per hour; effective February 20, 2023.

Madalynn Elliott; Early Childhood Asst Teacher, Early Childhood Education Center; \$13.50 per hour; effective January 23, 2023.

Marie-Ann Evans; Early Childhood Asst Teacher, Early Childhood Education Center; \$13.50 per hour; effective February 27, 2023.

Robert Gregg; SRC Bldg Svcs Supervisor, Campus Recreation; \$15.38 per hour; effective March 6, 2023.

Lindsay Lewis; Registration & Records Coord, Office of the Registrar; \$16.58 per hour; effective April 3, 2023.

Samuel Miller-Lilge; Custodian I, Custodians; \$12.50 per hour; effective February 20, 2023.

Donald Minton; Groundskeeper, Grounds; \$12.50 per hour; effective February 6, 2023.

Ronald Rich; Custodian I, Custodians; \$12.50 per hour; effective March 20, 2023.

Michelle Stroud; Administrative Assistant II, Dean University College; \$15.38 per hour; effective March 20, 2023.

Logan Watson; Custodian I, Custodians; \$12.50 per hour; effective February 20, 2023.

Temporary Appointments

Kiara Shapuras; Blumberg Center Budg Oper Spec, Blumberg Center; \$15.38 per hour; effective January 23, 2023.

Promotions / Transfers

Melisa Allen; from Student Services Assistant II, Dean, Bayh College of Education to Chief of Police's Assistant, Public Safety Department; \$17.79 per hour; effective February 2, 2023.

Ryan Davis; from Grounds Equipment Operator to Grounds Technician, Grounds; \$14.50 per hour; effective February 18, 2023.

Vicki Gaunt; from Patient Account Coordinator, Applied Medicine & Rehabilitation to Payroll Specialist, Budget, Payroll & Risk Mgt; \$20.04 per hour; effective March 18, 2023.

Emilie McFaddin; from Student Services Assistant I, Psychology to Student Services Assistant II, Dean, Bayh College of Education; \$19.11 per hour; effective February 22, 2023.

James Pruiett; from Senior Maintenance Mechanic, Housing Facilities Operations to Steam Plant Mechanic, Power Plant; \$21.33 per hour; effective March 20, 2023.

Lorri Schuster; from Administrative Assistant I, Dean, Bayh College of Education to Administrative Assistant II, Center for Global Engagement; \$19.11 per hour; effective February 18, 2023.

Changes in Status / Pay Rate

Taylor Butler; Police Officer, Public Safety Department; \$23.28 per hour; pay rate adjustment; effective January 21, 2023.

Jeremiah Carson; Police Officer, Public Safety Department; \$22.00 per hour; pay rate adjustment; effective January 21, 2023.

Allison Dellion; from Enrollment Management Spec to EM Communication Ctr Rep, Admissions and High Schl Relations; \$16.16 per hour; reclassification; effective January 3, 2023.

Hunter Givens; Police Officer, Public Safety Department; \$22.05 per hour; pay rate adjustment; effective January 21, 2023.

Gloria Ighile; Dispatch Coordinator, Public Safety Department; \$19.42 per hour; effective March 18, 2023.

Jordan Neill; Police Officer, Public Safety Department; \$22.54 per hour; pay rate adjustment; effective January 21, 2023.

Danna Roper; Communications Officer, Public Safety Department; \$17.33 per hour; pay rate adjustment; effective February 25, 2023.

Jackson Sample; Police Officer, Public Safety Department; \$22.49 per hour; pay rate adjustment; effective January 21, 2023.

Charles Siebenmorgen; Police Officer, Public Safety Department; \$22.49 per hour; pay rate adjustment; effective January 21, 2023.

Matthew Trout; Stu Fin Aid Client Serv Spec, Student Financial Aid; \$16.38 per hour; reclassificiation; effective January 7, 2023.

Skyler Vogleman; Police Officer, Public Safety Department; \$22.00 per hour; pay rate adjustment; effective January 21, 2023.

Retirements

Thomas Anderson; Custodian I, Custodians; effective January 31, 2023.

Dorothy Buck; Registration & Records Coord, Office of the Registrar; effective March 31, 2023.

Aldan Copeland; Custodian I, Maehling Terrace Univ Apartments; effective April 7, 2023.

Mary Grayless; Administrative Assistant I, Residential Life Programming; effective March 3, 2023.

Tammy Parker; Chief of Police's Assistant, Public Safety Department; effective February 1, 2023.

Separations

Thomas Aztor; Lead Events Setup Technician, HMSU-Operations; effective March 15, 2023.

Lakota Bays; Custodian I, Custodians; effective February 17, 2023.

Dena Brown; Registration & Records Spec, Office of the Registrar; effective March 24, 2023.

Jeremiah Carson; Police Officer, Public Safety Department; effective April 16, 2023.

Curtis Cornelius; Events Setup Technician II, Hulman Center; effective March 31, 2023.

Nikolis Couthen; Custodian I, Custodians; effective April 7, 2023.

Lawrence Flynn; Custodian I, Custodians; effective February 17, 2023.

TaPring Goatee; Events Setup Technician II, Hulman Center; effective February 16, 2023.

Robert Gregg; SRC Bldg Svcs Supervisor, Campus Recreation; effective March 8, 2023.

Courtney Hardway; Cook - Req Reapt, Early Childhood Education Center; effective March 27, 2023.

Sarah Johnson; Early Childhood Asst Teacher, Early Childhood Education Center; effective January 19, 2023.

Christopher Lanning; Steam Plant Systems Operator, Power Plant; effective March 21, 2023.

Kristopher Ligget; Registrar Coordinator, Office of the Registrar; effective January 27, 2023.

Ida Potter; Custodian I, Custodians; effective March 24, 2023.

Troy Randolph; Events Setup Technician I, HMSU-Operations; effective February 15, 2023.

Kathy Riddle; Custodian II, Student Rec Center; effective February 17, 2023.

Kaeli Rodriguez; Custodian II, Sandison Housing; effective February 25, 2023.

Gary Rogers; Lead Events Setup Technician, HMSU-Operations; effective February 28, 2023.

Michael Rogers; Events Setup Technician I, HMSU-Operations; effective February 24, 2023.

Rhonda Terstegge; Institutional Research Asst, Office of Institutional Research; effective February 23, 2023.

Melissa Walton; ISBDC Specialist, ISU/Wabash Vally Small Bus Devel Ct; effective March 2, 2023.

NON-EXEMPT PROFESSIONAL

Appointments

Austin Biggers; Asst Devel Officer Syc Ath Fu, Advancement; B.A., Arizona State University; \$23.34 per hour; effective March 13, 2023.

Ethan Eitutis; Financial Aid Counselor, Student Financial Aid; B.A., University of Kansas; \$16.58 per hour; effective January 23, 2023.

Cierra Green; Admissions Counselor, Admissions and High Schl Relations; M.A., Taylor University; \$18.00 per hour; effective February 27, 2023.

Caroline Jackson; Financial Aid Counselor, Student Financial Aid; B.S., Saint Cloud State University; \$16.58 per hour; effective January 26, 2023.

Promotions / Transfers

Helen Aker; from Fin Aid Processing Super to Financial Aid Systems Coord, Student Financial Aid; \$24.42 per hour; effective March 4, 2023.

Robert Bandelt; from Stu Fin Aid Client Serv Spec to Financial Aid Counselor, Student Financial Aid; \$17.80 per hour; effective January 7, 2023.

Kelly Bridgewater; from Stu Fin Aid Client Serv Spec to Financial Aid Counselor, Student Financial Aid; \$17.71 per hour; effective January 7, 2023.

Colin Ford; from EM Communication Ctr Rep to EM Systems Coord-Trainee, Admissions and High Schl Relations; \$18.69 per hour; effective April 3, 2023.

Megan Meier; from HR Assistant II to Benefits Specialist, Employee Benefits; \$20.51 per hour; effective January 21, 2023.

John Sneddon; from Financial Aid Counselor to Fin Aid Client Services Coord, Student Financial Aid; \$20.48 per hour; effective March 4, 2023.

Changes in Status / Pay Rate

Colin Ford; EM Communication Ctr Rep, Admissions and High Schl Relations; reclassification; effective January 3, 2023.

Sara Ellinger; Financial Aid Counselor, Student Financial Aid; \$18.00 per hour; equity adjustment; effective January 7, 2023.

Separations

Jeffrey Brickey; Info Ctr Consultant Trainee RR, Office of Information Technology; effective March 8, 2023.

Mechelle Padgett; Budget Specialist, Office of Information Technology; effective March 14, 2023.

Brandie Perry; Financial Aid Systems Coord, Student Financial Aid; effective January 27, 2023.

Zachary Reel; Fin Aid Client Services Coord, Student Financial Aid; effective February 17, 2023.

Drew Taylor; New Stu Orient Prg Asst Dir-RR, New Student Transition Programs; effective March 31, 2023.

Sarah Wurtz; Graduation Guarantee Analyst, Office of the Registrar; effective March 17, 2023.

EXEMPT

Appointments

Krystal Billingsley; Staff Psychologist/Coordinator, Student Counseling Center; M.A., Ball State University; salary \$49,000 per fiscal year; effective January 7, 2023.

Samuel Bunch; IT Technology Manager-Res Life, Residential Life Programming; B.S., Indiana State University; salary \$59,000 per fiscal year; effective February 1, 2023.

Michael Nordgren; Ath Train I - Men's Basketball, Ctr for Sports Medicine & Perform; M.A., Minnesota State Univ-Mankato; salary \$49,000 per fiscal year; effective March 27, 2023.

Rebekkah Porter; Business Intelligence Analyst, Office of Information Technology; B.A., Purdue University; salary \$56,913 per fiscal year; effective April 3, 2023.

Temporary Appointments

Jared Ell; Ent Ecosystem Navigator, ISU/Wabash Vally Small Bus Devel Ct; B.S., University of Southern Indiana; salary \$65,000 per fiscal year; effective February 24, 2023 through June 30, 2023.

Christina Pearison; ISBDC Assistant Director, ISU/Wabash Vally Small Bus Devel Ct; M.L.D., St Mary-of-the-Woods College; salary \$65,000 per fiscal year; effective March 20, 2023 through June 30, 2023.

Promotions / Transfers

Therese Avelis; from Graduate Education Sys Analyst, College of Grad & Professional Stds to Student Fin Aid Assc Dir - Sys, Student Financial Aid; salary \$69,012 per fiscal year; effective March 11, 2023.

Christopher Carpenter; from Interim Chief Instr Pilot to Chief Instructor Pilot, Aviation Technology; salary \$69,716 per fiscal year; effective February 1, 2023.

Susan Cohn; from Res Life Asst Dir - Res Educ to Res Life Assc Dir Ac Init Inc, Residential Life Programming; salary \$62,000 per fiscal year; effective March 20, 2023.

Veronica Hawthorne; from Payroll Manager to Payroll Director, Budget, Payroll & Risk Mgt; salary \$70,642 per fiscal year; effective February 1, 2023.

Diana Hooten; from Institutional Research Analyst to Senior IR Analyst, Office of Institutional Research; salary \$58,171 per fiscal year; effective February 1, 2023.

Jason Johnson; from Res Life Assc Dir Ac Cur As In to Res Life Oper/Strat Partnr Dir, Residential Life Programming; salary \$70,500 per fiscal year; effective February 1, 2023.

Kelley Woods-Johnson; from Assessment Accred Coord to Assess/Prog Effectiveness Dir, Assessment & Accreditation; salary \$72,026 per fiscal year; effective February 1, 2023.

Title Changes

Susan Guell; from Assistant Payroll Manager to Assistant Payroll Director, Budget, Payroll & Risk Mgt; effective February 1, 2023.

Stipends

Christopher Carpenter; Sti Interim Chief Instr Pilot, Aviation Technology; \$1,000 per month; early end to stipend; effective January 31, 2023.

Benjamin Kappes; Sti Additional Duties, Student Activities & Organizations; \$500 per month; additional duties; effective January 16, 2023 through May 1, 2023.

Madison Marshall; Sti Additional Duties, Dean, Scott College of Business; \$545.45 per month; additional duties; effective August 1, 2022 through June 30, 2023.

Changes in Status / Pay Rate

Kylie Carrithers; COHHS College Advisor, Dean, College Health & Human Svcs; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

Karen Dakic; Academic Advisor, Dean, College of Technology; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

Tresa Makosky; COHHS College Advisor, Dean, College Health & Human Svcs; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

Malissa Muyumba; COHHS College Advisor, Dean, College Health & Human Svcs; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

Brandi Overton; Academic Advisor - Nursing, School of Nursing; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

James Pond; SCOB Academic Advisor, Dean, Scott College of Business; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

Michelle Stodden; Academic Advisor - Nursing, School of Nursing; salary \$40,000 per fiscal year; salary adjustment; effective January 9, 2023.

Retirements

Mark Clauss; Mechanical Technologist, Dean, College of Technology; effective July 5, 2023.

Elizabeth Metzger; Sponsored Programs Director, Office of Sponsored Programs; effective May 1, 2023.

Rhonda Reed; Nurs Lrn Res Ctr Dir Tech Coor, School of Nursing; effective May 31, 2023.

Venita Stallings; University College Adviser, Dean University College; effective January 12, 2023.

Separations

Mark Alesia; University Communication Dir, University Communications; effective April 3, 2023.

Esteban Amigo; Systems Integrator, Office of Information Technology; effective March 31, 2023.

Kait Bedel; Student Employment Prog Coord, Career Center; effective April 14, 2023.

Emma Campbell; Career Ctr Asst Dir Er Relat, Career Center; effective March 10, 2023.

Caroline Kinderthain; Univ College Adviser Proj Succ, Dean University College; effective March 1, 2023.

Lucas Mackey; Developme Math Educator 10 Mon, Remedial Math; effective March 3, 2023.

Dianne Frances Powell; Assoc Dir of Univ Comm, University Communications; effective April 6, 2023.

TJ Rood; Web Director, University Marketing; effective February 28, 2023.

ATHLETICS

Temporary Appointments

Kenneth Augustus; Asst Coach, Football, Athletics-Football; B.S., University of Cincinnati; salary \$50,093 per fiscal year; effective February 2, 2023 through December 31, 2023.

John Furr; Asst Coach, Men's Basketball, Athletics-Mens Basketball; salary \$80,693 per fiscal year; effective April 1, 2023 through March 31, 2024.

Matthew Graves; Assc Hd Coach, Men's Bsktball, Athletics-Mens Basketball; salary \$120,378 per fiscal year; effective April 1, 2023 through March 31, 2024.

Logan Hale; Asst Coach, Football, Athletics-Football; B.A., Franklin College of Indiana; salary \$37,320 per fiscal year; effective March 20, 2023 through December 31, 2023.

Deidra Johnson; Assc Hd Coach, Wmn's Bsktball, Athletics-Womens Basketball; salary \$81,808 per fiscal year; effective April 1, 2023 through March 31, 2024.

Chad Killinger; Head Coach, Women's Basketball, Athletics-Womens Basketball; salary \$135,503 per fiscal year; effective April 1, 2023 through March 31, 2024.

Adam Kleman; Assc Hd Coach, Women's Soccer, Athletics-Womens Soccer; salary \$43,438 per fiscal year; effective April 1, 2023 through December 31, 2023.

Paul Lawrence; Head Coach, Women's Soccer, Athletics-Womens Soccer; B.S., Bournemouth University; salary \$63,720 per fiscal year; effective April 1, 2023 through December 31, 2023.

Kenisha Malone; Asst Coach, Women's Basketball, Athletics-Womens Basketball; salary \$53,388 per fiscal year; effective April 1, 2023 through March 31, 2024.

Alex Mitchell; Asst Coach, Football, Athletics-Football; M.A., Western Michigan University; salary \$37,320 per fiscal year; effective March 20, 2023 through December 31, 2023.

Joshua Schertz; Head Coach, Men's Basketball, Athletics-Mens Basketball; salary \$252,228 per fiscal year; effective April 1, 2023 through March 31, 2024.

Bryston Williams; Asst Coach, Men's Basketball, Athletics-Mens Basketball; salary \$114,288 per fiscal year; effective April 1, 2023 through March 31, 2024.

Clint Williams; Asst Coach, Women's Basketball, Athletics-Womens Basketball; salary \$61,508 per fiscal year; effective April 1, 2023 through March 31, 2024.

Stipends

Joshua Schertz; Sti Ath Promotion Activity, Athletics-Nelligan Sports; stipend of \$52,000 per fiscal year for additional duties; effective April 1, 2023 through March 31, 2024.

Changes in Status / Pay Rate

Kenneth Augustus; Asst Coach, Football, Athletics-Football; salary \$51,236 per fiscal year; salary adjustment; effective March 1, 2023.

Michael Bath; Asst Coach, Football, Athletics-Football; salary \$90,000 and \$91,143 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Collin Coffer; Asst Coach, Football, Athletics-Football; salary \$49,000 and \$50,143 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Gavin Dineen; Asst Coach, Football, Athletics-Football; salary \$37,325.50 per fiscal year; salary adjustment; effective February 1, 2023.

Tyler Funk; Asst Coach, Football, Athletics-Football; salary \$59,000 and \$60,143 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Javian Henderson; Asst Coach, Football, Athletics-Football; salary \$37,321 and \$39,000 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Wolfgang Shafer; Asst Coach, Football, Athletics-Football; salary \$47,000 and \$48,143 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Patrick Shepard; Asst Coach, Football, Athletics-Football; salary \$59,000 and \$60,143 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Bradley Wilson; Asst Coach, Football, Athletics-Football; salary \$95,000 and \$96,143 per fiscal year; salary adjustment; effective February 1, 2023 and March 1, 2023, respectively.

Aaron Young; Asst Coach, Football, Athletics-Football; salary \$47,000 per fiscal year; salary adjustment; effective February 1, 2023.

Separations

Gavin Dineen; Asst Coach, Football, Athletics-Football; effective March 1, 2023.

Bryston Williams; Asst Coach, Men's Basketball, Athletics-Mens Basketball; effective April 3, 2023.

Aaron Young; Asst Coach, Football, Athletics-Football; effective February 15, 2023.

4g Grants & Contracts

1. <u>Society of Integrative and Comparative Biology, Fund No. 549505, Proposal No. 23-028</u>

An agreement in the amount of \$1,000.00 has been received from Society of Integrative and Comparative Biology for the project entitled, "Does Hair Cortisol and Plasma Cortisol Differ Among Demographic Groups of the Big Brown Bat in a Stress-Handling Paradigm," under the direction of Marcus Jorgensen, Department of Biology, for the period February 17, 2023 through December 31, 2023.

 Indiana Lions Speech & Hearing, Inc., Fund No. 549412, Proposal No. 23-037 Additional appropriations in the amount of \$1,140.00 have been received from Indiana Lions Speech & Hearing, Inc. for the project entitled, "Clinic Materials," under the direction of Vicki Hammen, Department of Applied Clinical and Educational Sciences, for the period January 1, 2023 through September 1, 2023.

4h Agreements

Signed Contracts 1-31-23 to 4-21-23		
Document Title	Document description	Signature date
Children and Family Services Corp	Clinical Affiliation Agreement	02/03/23
Baseball @ Illinois - 2023	Athletics	02/06/23
Soccer @ Purdue - 2023	Athletics	02/08/23
Siskin Hospital for Physical Rehabilitation	Clinical Affiliation Agreement	02/10/23
The University of Chicago Medicine Renewal	Clinical Affiliation Agreement	02/16/23
Indiana Hand to Shoulder Center	Clinical Affiliation Agreement	02/16/23
Groundworks Pediatric Therapy LLC	Clinical Affiliation Agreement	02/17/23
Wabash Valley Health Center	Clinical Affiliation Agreement	02/20/23
Synergy Therapeutic Group	Clinical Affiliation Agreement	02/20/23
Alexian Brothers Health System	Clinical Affiliation Agreement	02/20/23
Easterseals Crossroads	Clinical Affiliation Agreement	02/22/23
Logansport Memorial Hospital	Clinical Affiliation Agreement	02/23/23
Wilson Pediatric Therapy	Clinical Affiliation Agreement	02/23/23
Soccer @ Louisville - 2023	Athletics	02/28/23
IVY Rehab Network	Clinical Affiliation Agreement	03/01/23
Reid Health - Edison State	Clinical Affiliation Agreement	03/07/23
Swallowing and Neurological Rehabilitation	Clinical Affiliation Agreement	03/08/23
NeuroRestorative in Louisville KY	Clinical Affiliation Agreement	03/10/23
MBB @ College Basketball Invitational (CBI) - 2023	Athletics	03/12/23
Masonic Homes Kentucky	Clinical Affiliation Agreement	03/13/23
Providence Health Care at the Woods	Clinical Affiliation Agreement	03/16/23
H.O.P.E. Counseling & Associates, LLC	Clinical Affiliation Agreement	03/16/23
Upstream Rehabilitation Inc	Clinical Affiliation Agreement	03/21/23
Schneck Medical Center	Clinical Affiliation Agreement	03/22/23
Evansville Otters	Clinical Affiliation Agreement	03/27/23
Sensory Solutions	Clinical Affiliation Agreement	03/29/23
Jacob's Ladder Rehabilitation Inc.	Clinical Affiliation Agreement	03/30/23
Straka Pediatric Therapies	Clinical Affiliation Agreement	03/31/23
Select Specialty Hospital - Therapy Affiliation Agreement	Clinical Affiliation Agreement	04/07/23
Naphcare, Inc. Cowlitz County Jail	Clinical Affiliation Agreement	04/14/23
PDS Agreement ISU- Clay Community Schools	Professional Development Agreement	
Pars Union School Dist - ISU Clinical Affiliation Agreement		04/14/23
Rehab Strategies	Clinical Affiliation Agreement	04/17/23
Beacon Health System	Clinical Affiliation Agreement	04/17/23
Covered Bridge Special Education District	Clinical Affiliation Agreement	04/18/23
REX Lease Agreement	Lease Agreement	04/19/23
Clinical Affiliation Agreement - ISU and Southest School Corp	Clinical Affiliation Agreement	04/20/23
Eastern Illinois Area of Special Education	Clinical Affiliation Agreement	04/20/23
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4i Board Representation at University Events

Events Requiring Board Representation

June 15, 2023

Board of Trustees Annual Organizational Meeting

Optional Events

Date to be determined Tuition Hearing

If you are planning to attend any of these events, please contact Kay Ponsot at (812)237-7768 or <u>kay.ponsot@indstate.edu</u> so that the appropriate arrangements can be made.

4j In Memoriam

IN MEMORIAM: Ms. Rhonda Terstegge

WHEREAS, Ms. Rhonda Terstegge, active Institutional Research Assistant in the Office of Institutional Research, died on the 23rd of February two thousand and twenty-three; and

WHEREAS, Ms. Rhonda Terstegge had given loyal and devoted service to Indiana State University for almost 13 years and had gained the respect and affection of those who knew her as a co-worker and friend; and

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to her family deep sympathy and condolence and further expresses gratitude and respect for the service which she gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Dr. Jacques Deliere

WHEREAS, Dr. Jacques Deliere, retired Professor in the Department of Foreign Languages/Literature, died on the 24th day of February two thousand and twenty-three; and

WHEREAS, Dr. Jacques Deliere had given loyal and devoted service to Indiana State University for 34 years and had gained the respect of students and colleagues who knew him as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Dr. Stanley Buchanan

WHEREAS, Dr. Stanley Buchanan, active Associate Professor in the Department of Political Science, died on the 14th day of March two thousand and twenty-three; and

WHEREAS, Dr. Stanley Buchanan had given loyal and devoted service to Indiana State University for 22 and a half years and had gained the respect of students and colleagues who knew him as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Dr. Charles Roberts

WHEREAS, Dr. Charles Roberts, retired Professor in the Department Math and Computer Science, died on the 26th day of March two thousand and twenty-three; and

WHEREAS, Dr. Charles Roberts had given loyal and devoted service to Indiana State University for 46 and a half years and had gained the respect of students and colleagues who knew him as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Dr. Zinat Safayan

WHEREAS, Dr. Zinat Safayan, retired Associate Professor from the School of Nursing of Indiana State University, died on the 30th day of March two thousand and twenty-three;

WHEREAS, Dr. Zinat Safayan had given loyal and devoted service to Indiana State University for 15,5 years and had gained the respect and affection of students and colleagues who knew her as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to her family deep sympathy and condolence and further expresses gratitude and profound respect for the superior service which she gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Mr. John Bisch

WHEREAS, Mr. John Bisch, retired Mech Engineer in the Physical Plant, died on the 20th of April two thousand and twenty-three; and

WHEREAS, Mr. John Bisch had given loyal and devoted service to Indiana State University for 16 years and had gained the respect of students and colleagues who knew him;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Mr. Stanley Henderson

WHEREAS, Mr. Stanley Henderson, retired Assc Professor in the Department of Health, Safety, and Environmental Health Science, died on the 20th day of April two thousand and twenty-three; and

WHEREAS, Mr. Stanley Henderson, had given loyal and devoted service to Indiana State University for 34 years and had gained the respect of students and colleagues who knew him as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Dr. Stephen Wolf

WHEREAS, Dr. Stephen Wolf, Professor in the Department Chemistry & Physics, died on the 22nd day of April two thousand and twenty-three; and

WHEREAS, Dr. Stephen Wolf had given loyal and devoted service to Indiana State University for 22 years and had gained the respect of students and colleagues who knew him as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

5 Old Business

None.

Adjournment

The meeting was adjourned at 4:00 pm.